

Date: January 31, 2001

To: Office of the Governor  
Members of the California State Senate  
Members of the California State Assembly  
County Children and Families Commissions

Subject: Annual Report – FY1999/2000

The California Children and Families Commission was conceived with the goal of creating a comprehensive system of services for children from the prenatal stage to age five that would integrate health care, quality child care, parenting education, and intervention programs for families at risk. The State Commission and the County Commissions had made great progress towards meeting this goal, as this annual report indicates. However, the annual report, due to the time period covered, does not properly indicate the level of activities and funding commitments that currently exist within California in support of the Children and Families Act. Since the June 30, 2000 date covered within this annual report, the State Commission and the County Commissions have entered in innumerable direct funded projects, grant projects, Requests for Proposals, and contracts. At the state level alone, funding commitments have been made that exceed the \$100,000,000 mark. The County Commissions have likewise made significant progress in funding, or committing funding to a significant number of programs and projects and are well on their way in implementing the vision of "Proposition 10."

As the State Commission continues to mature, it continues to reflect upon its initial vision, mission and goals, and to refine its course as emerging areas of need for California's children are better understood. It is through this continual process that the Commission has determined that it is not enough merely to integrate early childhood development services. The services themselves must ultimately be integrated into the existing education, health, and social service systems as part of an overall core concept of School Readiness.

In the coming months, the State Commission will be devoting significant effort and resources to collecting and synthesizing current research on school readiness, including examining programs that are associated with improved school success, definitions of school readiness, and indicators and assessments of school readiness to ensure accountability and the wise investment of Proposition 10 funds.

We are eager to partner with the Legislature and Governor, local government, the federal government, as well as with our County Commission partners, in implementing innovative and comprehensive strategies to promote school readiness and to ensure improved educational, emotional, and physical outcomes for California's children.

If you have any questions regarding this report, or the activities of the State and County Commissions, please call Dr. Jane I. Henderson, Executive Director at (916) 323-0056.

Rob Reiner, Chair  
California Children and Families Commission

Enclosure

**CALIFORNIA CHILDREN AND FAMILIES  
COMMISSION**

(Proposition 10)

**ANNUAL REPORT**

**FY 1999/2000**

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## **HISTORY**

The California Children and Families First Act of 1998 (Proposition 10) created the California Children and Families Commission. The Commission is responsible for the implementation of comprehensive and integrated services promoting, supporting and improving the early childhood development of children prenatally to the age of five. Additionally, the Commission is charged with educating Californians about the importance of early childhood development and the dangers of smoking around young children and pregnant women. These activities are implemented directly by the Commission and through cooperative efforts with County Children and Families Commissions and other strategic partnerships.

The Act requires that each County Children and Families Commission submit a fiscal audit and an annual report to the State Commission by October 1 of each year. The Act further requires the State Commission to perform an annual audit and submit an annual report and a review and summary of the County Commission audits and annual reports, to the Governor and the Legislature by Jan. 31 of each year.

The audits and annual reports discussed within this State Commission annual report represent the activities for the preceding state fiscal year, July 1, 1999 to June 30, 2000.

## **STATE COMMISSION**

The Commission consists of seven voting members. Three are appointed by the Governor, two by the Speaker of the Assembly and two by the Senate Rules Committee. In addition, the Secretary of Child Development and Education and the Secretary of the Health and Human Services Agency each serve as ex-officio members of the Commission.

<b>Commission Member</b>	<b>Appointing Power</b>
Rob Reiner, Chair	Governor
S. Kimberly Belshe	Governor
Vacancy	Governor
Sandra Gutierrez	Speaker of the Assembly
Karen Hill-Scott	Speaker of the Assembly
Louis Vismara, M.D.	Senate Rules Committee
Susan Lacey	Senate Rules Committee
Theresa Garcia, Designee	Ex Officio – Secretary of Child Development and Education
Ed Melia, Designee	Ex Officio – Secretary of Health and Human Services Agency

Jane I. Henderson, Ph.D., was appointed as Executive Director of the State Commission on July 12, 1999.

Currently the Commission employees 30 permanent and full time staff members.

The Commission has utilized special consultants on an “as needed” basis to assist in completing projects that require specialized skill sets that are not needed or available on a permanent basis.

## **FUNDING**

In November 1998, California voters approved a 50-cent-per-pack surtax on cigarettes, and a like surtax on other tobacco products to provide funding for early childhood development and anti-tobacco education programs statewide, via the creation of the State Children and Families Commission and 58 County Children and Family Commissions. Commencing on Jan. 1, 1999, funds from the cigarette surtax have been deposited in the California Children and Families Trust Fund. Commencing July 1, 1999, the surtax on other tobacco products, began being collected and deposited into the Trust Fund.

Proposition 10 requires that the Commission provide for the reimbursement of losses in Proposition 99 tobacco tax revenues, attributable to reduced tobacco product consumption caused by the new surcharges. Comprehensive tobacco consumption models developed by the State Board of Equalization are used to determine the projected consumption levels that would have been seen in the absence of the surtax created by Proposition 10 and those that are actually being seen with Proposition 10 in place. These two sets of data are used to determine the loss in tax revenues for Proposition 99. The reimbursements for lost tax revenue is limited to reductions incurred by the Proposition 99 Tobacco Health Education and Research Programs and the Proposition 99 Breast Cancer Fund.

After the proper transfer of funds to the Proposition 99 Accounts, the remainder of the California Children and Families Trust Fund is allocated in the following manner:

- 80% to the 58 County Children and Families Commissions for the provision of early childhood development programs and anti-tobacco education. (Each county receives funding based upon the number of live births in the county, as measured by the residence of the mother, compared to the statewide figure. The live birth data used in the formula is the most recently published annual vital statistics report produced by the State Department of Health Services).
- 20% to the California Children and Families Commission in the following categories:
  - 6% for the creation, production and provision of Mass Media campaigns at both the statewide and local levels.
  - 5% for the provision of Education such as the development of educational materials related to parenting and early childhood development, and the provision of professional and parental education and training.

- 3% for expenditures related to Child Care including the education and training of child care providers, the development of educational materials and guidelines for childcare workers.
- 3% for Research and Development of best practices and standards for all programs relating to early childhood development, and for the assessment and quality evaluation of these programs.
- 1% for the Administration functions of the State Commission.
- 2% in an Unallocated account that may be utilized for any Proposition 10 activity, other than the payment of State Commission administrative expense.

**Projected Revenues reflected in the Governor’s Budget:**

<b>Recipient</b>	<b>FY 1999/00</b>	<b>FY 2000/01</b>	<b>FY 2001/02</b>
County Commission	\$534,296,000	\$522,891,000	\$514,841,000
State Commission	\$137,512,000	\$130,658,000	\$128,645,000
<b>Total</b>	<b>\$671,808,000</b>	<b>\$653,549,000</b>	<b>\$643,486,000</b>

**EXPENDITURES**

**State Expenditures:**

<b>Category</b>	<b>FY 1999/00</b>	<b>FY 2000/01 (Projected)</b>
Mass Media	\$13,966,000	\$20,350,000
Education	\$2,581,000	\$23,350,853
Child Care	\$0	\$13,167,238
Research & Development	\$11,000	\$11,298,500
Administration	\$2,168,000	\$4,603,695
Unallocated	\$598,000	\$7,395,376
<b>Total</b>	<b>\$19,324,000</b>	<b>\$80,165,662</b>

**County Commission Expenditures:**

<b>Category</b>	<b>FY 1999/00</b>
<b>Total</b>	<b>\$7,978,000</b>

## **ACCOMPLISHMENTS & FUTURE DIRECTION**

The California Children and Families Commission's (CCFC) charge for its first year of operations (1998/99) was to lay a foundation for effective implementation of this unique and historic program for California's youngest children.

During the Commission's second year, the focus has shifted to the development of a concise overarching goal for the Commission: **School Readiness**. To guide the Commission in its pursuit of this goal a set of Objectives and Priorities, Results to be Achieved and Guidelines were developed that will serve as a cornerstone in our development and implementations of services, projects and programs. Each of these has been and will continue to be evaluated each year and amended as necessary to allow the State Commission to continually strive to meet the most relevant needs of California's youngest children and their families.

- ✓ In September of 1999, the State Commission adopted the CCFC "Guidelines for Implementing Proposition 10". The purpose of these guidelines is to assist the County Children and Families Commissions in the planning and design of a comprehensive, integrated strategic plan to implement Proposition 10 within each respective county. The guidelines are intended to guide County Commissions in developing an outcomes-based accountability approach to the strategies chosen for Proposition 10 within each county.

In completing the "Guidelines" document, the State Commission identified three strategic results or long-range outcomes that should be achieved. They are:

1. Improved Family Functioning: Strong Families
2. Improved Child Development: Children Learning and Ready for School.
3. Improved Child Health: Healthy Children.

Due to the extensive size of the full text of the "Guidelines", it is not included as an attachment, but can be found on our website at <http://www.cfc.ca.gov>, or can be mailed to you, upon request.

- ✓ On March 16, 2000, CCFC formally adopted its "Results to be Achieved". The State Commission is required by the Act to define the results to be achieved by the adopted guidelines (see the bulleted information above on "Guidelines"). This publication includes a set of proposed *short-term results* that will serve to establish a clear agenda for early accountability and feedback as the policies, programs and projects implemented by CCFC and the County Commissions develop and mature. The publication further discusses potential long-term results that the State and County Commissions may choose to strive to

achieve, and a set of example indicators that may serve to allow measurement as to the success of implemented strategies.

The complete "Results to be Achieved" is included as Attachment "A'.

- ✓ Although not formally adopted until July 20, 2000, the CCFC "2000-2001 Fiscal Year Objectives and Priorities" document in draft form, served as a guiding force in the policies, programs and projects created by CCFC. This document definitively states that the purpose of Proposition 10 is to help ensure that our youngest Californians, from prenatal to 5 years old, get the best possible start in life, including receiving nurturing interaction with their parents and other caregivers, good health care and nutrition, and the stimulating learning opportunities they need in order to be ready for school.

The CCFC "2000-2001 Fiscal Year Objectives and Priorities" document defines the role of the State Commission in supporting the County Commissions, and lays out the State Commission Action Plan which emphasizes a systemic approach to health child development that places the child and family at the center and works to integrate health care, child development, and family support around them, while honoring the principle of the family as the child's first teacher, provider, and procurer of services.

The complete CCFC "2000-2001 Fiscal Year Objectives and Priorities" document is contained within this report as Attachment "B".

## **MILESTONES:**

Following is a set of milestones that were achieved during the time period July 1, 1999 to June 30, 2000. In chronological order:

- By July 1999, County Commissioners were appointed in each of the 58 counties.
- On June 29, 1999, the CCFC adopted a policy to ensure that services and programs are not restricted or denied based on the immigration status of eligible children.
- On July 14, 1999, Governor Gray Davis approved AB 1576, Chapter 126, Statutes of 1999. This bill renamed the California Children and Families "First" program as the California Children and Families Program, and defined "relevant county" for purposes of allocating the Proposition 10 tobacco tax revenues, as the county where the mother resides. This "county" distinction was important for rural counties to receive Prop. 10

allocations, since mothers usually travel to the nearest hospital to deliver their babies, which in rural counties can be located in a neighboring county.

- On September 7, 1999 Governor Gray Davis approved SB 689 (Johnston), Chapter 349, Statutes of 1999. This bill added definitions in conflict of interest law ("remote interest" and "non-interest"). It specifies that a person receiving salary, per diem, or reimbursement for expenses from a government entity has a "remote interest" in any contract involving the government entity, and that interest must be publicly disclosed.
- In September 1999, the **CCFC Guidelines** were adopted and sent to all County Commissions. The **CCFC Guidelines** provide resources and guidance for County Commissions in developing their strategic plans. (For a more thorough discussion of the **CCFC Guidelines**, please see the description under the **Accomplishments and Future Directions** heading).
- In September 1999, the first issue of the CCFC **Commission Update**, the monthly newsletter, was distributed to County Commissions to provide timely updates and information, share resources and highlight relevant issues. All past and current issues of the newsletter are available on the website.
- On October 18, 1999, the CCFC released \$362 million in Prop. 10 funds to County Commission Trust Funds.
- On November 19, 1999, the CCFC adopted a resolution documenting its commitment to serving children with special needs and children and families that are culturally/linguistically diverse.
- In November 1999, CCFC published the Prop. 10 website: <http://www.cafc.ca.gov>.
- From December 1999 through March 2000 the CCFC held public roundtables around the state to help guide the Commission in determining its funding priorities.
- In December 1999, the CCFC initiated, and the David and Lucile Packard Foundation and the California Endowment funded, the Proposition 10 Technical Assistance (TA) Center to offer help to County Commissions to develop and implement their strategic plans and to serve as a clearinghouse of best practices.
- In December 1999, the CCFC received the first county strategic plan from Alameda County.

- In January 2000, the State Commissioners adopted the State Commission Audit Report and in January 2000 it was sent to the Governor, the Legislature and all County Commissions. This report summarized expenditure activities of the State Commission and the County Commissions for the State Fiscal Year 1998/99.
- In January 2000, to ensure that County Commissions from the least populated counties would receive enough funds to provide meaningful assistance, the State Commission voted to spend State Commission funds from the unallocated account to guarantee a minimum allocation of \$200,000 for each County Commission (for one year). (See subsequent action at the October 19, 2000 bullet.)
- From January 2000 to date, the State Commission has approved or proposed funding initiatives totaling over \$287 million in programs aimed at educational, child care and health related needs of young children. See Attachment C for additional details.
- On January 25, 2000, the first phase of a multi-lingual/multi-cultural public education campaign was initiated, focusing on the importance of early childhood development and the dangers of smoking during pregnancy and around children.
- In January 2000, the CCFC established the 800-KIDS-025 number. The number, answered in both Spanish and English, is a resource for parents and caregivers of children prenatal to age five and provides information and support on how to stop smoking.
- On March 16, 2000, the State Commission adopted the “**Results to be Achieved**” document. The Health and Safety Code requires the Commission to “define the results to be achieved” and to collect and analyze the data to measure progress toward attaining such results. The “**Results to be Achieved**” document lays the framework for establishing both a short and long term process for achieving the desired results based on four strategies: 1. Improved Family Function: Strong Families, 2. Improved Child Development: Children Learning and Ready for School, 3. Improved Child Health: Healthy Children, and 4. Developing systems for providing integrated, comprehensive, inclusive and culturally and linguistically appropriate services. (For a more thorough discussion of the “**Results to be Achieved**” document, please see the description under the **Accomplishments and Future Directions** heading)
- On May 17, 2000, the CCFC co-sponsored the kick-off “Safe From the Start” one-day symposium held in Los Angeles with the California Attorney General and the U.S. Attorney General. (Nine regional forums, sponsored by the CCFC, followed in the fall.)

- In May 2000, the State Commission completed developing and hosting its first County Commission website. There are currently 24 County Commission websites operating throughout the state. The State Commission has developed and currently maintains 13 websites for County Commissions.
- At the June 15, 2000 Commission meeting, the draft of the **“2000-2001 Fiscal Year Objectives and Priorities”** document was approved and on July 20, 2000 it was adopted. This document provides an overview of the State Commission’s philosophy, role and objectives and priorities that will guide the efforts of the Commission, and provides general information about the Commission’s funding process. (For a more thorough discussion of the **“2000-2001 Fiscal Year Objectives and Priorities”**, please see the description under the **Accomplishments and Future Directions** heading)
- Two statewide conferences for County Commissions were held. A binder of resource materials was made available to all participants.

## **FISCAL YEAR 1999/00 STATE COMMISSION AUDIT**

At the close of Fiscal Year 1999/00, the State Commission contracted with the California Department of Finance (DOF), Office of State Audits and Evaluations to perform fiscal and performance audits of the State Commission for that time period. On November 2, 2000, DOF submitted its final Audit Report on the Children and Families Trust Fund and Related Funds.

### **Fiscal Audit:**

Upon a complete review of the financial statements and the financial transactions entered into by the State Commission, DOF found 5 reportable findings. The specific findings included:

1. Inadequate control over claim schedules. This finding resulted in monetary irregularities totaling less than \$500.
2. Late vendor payment penalties totaling \$6,773 were incurred due to excess workload for invoice processing staff.
3. The purchase of a copier was expensed rather than entered into a capitalization schedule.
4. The Commission did not receive DOF approval to accept monetary gifts from two public non-profit agencies. These gifts were predominantly related to the provision of Technical Assistance to the County Commissions.
5. The State Commission erroneously transferred money after July 1, 2000 to one County Commission that had not completed its Strategic

Plan. This error is related to a requirement contained in Health and Safety Code Section 130140 (d) and (d)(1).

In almost every case the errors identified in these five findings occurred as the result of the development process encountered by a completely new state organization. As additional professional and support staff have been acquired, the potential for future similar errors has been obviated.

**Performance Audit:**

An initial Performance Audit of the State Commission found either full compliance with the Children and Families Act, or partial compliance with the lack of full compliance associated with the amount of time required for both the State Commission and the County Commissions to implement sufficient internal infrastructure to allow for the reporting of programmatic activities. In addition the audit found the State Commission in full compliance with all Bylaws created by the State Commissioners.

## **County Children and Families Commissions**

Eighty percent of the Funds received from the tobacco surtaxes implemented by Proposition 10 go directly to the 58 County Commissions for their local efforts. The Children and Families Act was constructed with the belief that local solutions to local problems was the most efficient, if the fact the only successful way, that the goal of integrating early childhood development into the existing education, health, and social service systems as part of an overall core concept of School Readiness could be achieved.

The efforts of the County Commissions during fiscal year 1999/2000, consistent with the State Commission, focused largely on activities related to infrastructure development and initial strategic planning. Within each county, the local board of supervisors established the County Children and Families Commissions and appointed the commission members, hired administrative staff and/or consulting staff to facilitate the administrative start up and the initial strategic planning process. The strategic planning process has been facilitated by the extensive use of public forums and other forms of public input, and the use of the State Commission "**Guidelines for Implementing Proposition 10**". It was also supported by the State Commission-established, privately funded, Proposition 10 Technical Assistance Center.

During the year the County Commissions, recognizing common concerns and goals, formed an organization, the California Children and Families Association. This has been established as a nonprofit organization for the purpose of providing technical assistance programs to counties, legislative advocacy and activities intended to support and coordinate the common interests of the group.

Within the following pages is a collection of summary information for each County Commission that will paint a partial picture of the activities within each respective county towards the implementation of Proposition 10. However, due to the timing of the reporting period for this annual report the majority of activities that have been accomplished as of the publishing of this report will not be reported. Since July 1, 2000, the County Commissions have entered into a great number of direct funded projects, grant projects, Requests for Proposals, and contracts as they implement their respective strategic plans. The implementation and progress of these activities will be reported in the Fiscal Year 2000/2001 Annual Report.

## **County Commission Strategic Planning Efforts**

The efforts of County Commissions during fiscal year 1999/2000 focused largely on activities related to developing their respective strategic plans. Each County Commission made significant efforts to solicit public comment and input during the planning phase, including holding numerous well-publicized public meetings that served to allow the community to have a voice in the implementation of services that will serve that community. The information garnered at these meetings, the various local experiences and knowledge base of the County Commissioners and County Commission staff, and the State Commission “**Guidelines for Implementing Proposition 10**” helped guide the County Commissions in designing and implementing strategic plans that were true to the core goals of Proposition 10.

Many County Commissions established Internet web sites, either individually or with assistance from the State Commission, to inform the public of progress and to solicit responses to their draft strategic plans.

One County Commission practiced a high level of initiative and used a direct mailing to every household in the county to solicit input for its strategic plan.

By June 30, 2000, 33 County Commissions had submitted finalized and locally approved strategic plans to the State Commission. These plans were largely from the more heavily populated and/or urban counties in the state.

An additional 20 locally approved plans have been received as this report is being prepared, leaving only five County Commissions in the organizational, public input and early planning phase. (Three of those seven have projected submission dates for January or February of 2001.)

### **Common Themes**

Each County Commission strategic plan had a common thread: Adherence to the true intent of Proposition 10. Each was organized around Proposition 10’s major intended results. Those results are:

- Strong families
- Healthy children
- Children learning and ready for school

Many of the strategic plans focus on similar goals and strategies to support Proposition 10 results. These include:

- Improving quality of access to childcare.
- Supporting families through home visitation programs.
- Providing funding to and for family resource centers.

Ensuring children's access to medical and oral health care.  
Supporting innovative and collaborative service delivery systems for families.

A common approach for local commissions to implement their strategic plans is to issue a Request for Proposals (RFP) or Applications (RFA) from local agencies, providers and individuals. In general, counties that submitted their strategic plans before June 30, 2000 have now completed their first round of RFP/RFA reviews, and are in the process of executing contracts with successful bidders.

Some local commissions developed formulas to allocate funding by geographic area or by strategic plan priority (e.g. Parent Education, Child Care and Education, and Health and Wellness). Other commissions established minimum and maximum award levels for grants. Most commissions, however, published their strategic plans and invited bidders to be creative and innovative and reserved the prerogative to fund proposals that are, in the judgment of the commissions, most effective and economical.

A common approach in the RFP/RFA process was to convene bidders conferences and to encourage partnerships and collaborative efforts among potential bidders.

Given the projected decline in Proposition 10 revenue, most County Commissions have also established Reserve Accounts, allocating from 10% to 50% of their annual allotment of Proposition 10 surtax revenues to these accounts, to support multi-year initiatives. Some County Commissions address the issue by designating a portion of their funding for one-time capital improvement/investment projects.

Within their program audits or their expenditure plans, 31 County Commissions stated an intention to limit administrative expenditures to a specific dollar amount or percentage of total expenses. One small county specifically noted difficulty in supporting basic administrative functions with a smaller allocation from the state, given the program needs of the community.

## **Financial Audit Discussion**

Forty-three County Commissions have submitted financial audits to the State Commission as this report is being prepared. Of these, county auditor-controller offices prepared fifteen (15) audits. Others were prepared by private independent auditing firms.

Four (4) County Commissions submitted draft audits or financial statements that become final upon the holding of a public hearing of the audit as required by statute. Four (4) County Commissions have yet to submit financial audits. Some information

for those four counties was drawn from program reports or the State Commission reports related to fund disbursements to counties.

All but one audit received unqualified opinions. One audit noted an exception, stating that key financial statements had not been provided.

The majority of County Commissions presented their financial statements on the modified accrual basis. Under this generally accepted accounting methodology, revenues are recorded when they become available and measurable. Four counties used the accrual method of accounting. This too is a generally accepted accounting methodology. Three counties reported in their Income Statement only revenues they had expended, or interest income. Unexpended revenue was classified as either "unearned" or "deferred" revenue on the balance sheet.

Some County Commissions reported planning allocations separately from Proposition 10 tax revenue, while other counties made no distinction. The break down of expenditures ranged from the simple to the detailed.

### **Program Activity Discussion**

For those Commissions that supplied detailed expenditure plans for the 2000/2001 fiscal year, several common goals emerged.

County Commissions placed a premium on better collaboration and cooperation among providers and organizations in the interest of reducing duplication of effort and making families better aware of existing and available resources. Some local commissions utilized mailings and/or their websites to serve as information and referral resource centers that allow families to find local services.

County Commissions found that child care needs to be more available and of better quality. Parents need more support services to enhance the development of their children, and they need to know more about the availability of existing services. Children need access to preventive health care services and to health insurance to pay for those services. Common strategies include; home visitation services, incentives for retaining and training childcare workers, and outreach efforts to enroll children in health insurance plans are being expanded.

Most expenditure plans discussed in the individual County Commission Summaries describe how allocations will be made either geographically or among the three major program categories (i.e. Parent Education and Support Services, Child Care and Early Education, and Child Health and Wellness). However, it is not possible, at this time, to draw any general conclusions as to the strategies that will be funded to achieve program goals, or the entities with which the County Commissions will contract to implement those strategies. When the various Requests for Proposals are completed (during fiscal year 2000/2001) more

information about specific program approaches will be available and will be reported on in the Fiscal Year 2000-2001 annual reports and audits.

In the following section one page has been devoted to each California County. These summary pages include population and economic data gathered from the "County Data Book 1999" published by ChildrenNow and based on 1997 federal and state data.

## ALAMEDA COUNTY

### County Profile

#### *Demographics*

Total births (1997)	20,766
0 to 5 Population	131,102
Ethnicity	
African-American	19%
Asian	21%
Latino	27%
Native American	<1%
White	33%

#### *Economics*

Children 0-4 Living in poverty	
Percentage	19.6%
State rank	17/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$32,228,326
Interest	1,113,746
Total Revenues	\$33,342,072
Expenses	
Total Expenses	\$ 796,645
Fund Balance	\$32,545,427

#### **Program Summary**

Alameda County Children and Families Commission's strategic plan, *Every Child Counts*, was submitted December 1, 1999.

The plan seeks to integrate leverage and solidify existing programs and resources. The focus is on enhancing child development through children's primary environment, the home, the community and child care. The program components of *Every Child Counts* are: Parent Education and Support Services, Child Care and Early Education, Health and Wellness, System Development and Accountability, Program Management, and General Administration.

The Alameda County Children and Families Commission has an expenditure plan for the period January 1, 2000 through June 30, 2001. This plan provides for program expenditures of approximately \$17m. The plan also provides for the creation of an investment pool of nearly \$16.5m from Prop 10 revenues received prior to January 1, 2001. The Commission projects general administration expenses to be 3.66% of gross expenditures.

**Audit Findings:** The opinion of the Alameda County Auditor-Controller's Office reflects no material exceptions.

**ALPINE COUNTY**

**County Profile**

*Demographics*

Total births (1997)	7
0 to 5 Population	58
Ethnicity	
African-American	0%
Asian	3%
Latino	7%
Native American	59%
White	31%

*Economics*

Children 0-4 Living in Poverty	
Percentage	27.4%
State rank	38/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$
Total Revenue	\$
Expenses	
Total Expenses	\$
Fund Balance	\$

**Program Summary**

The Alpine County Commission projects that it will submit a strategic plan on or about February 1, 2001.

**Audit Findings:** The Commission has not submitted a financial audit.

## AMADOR COUNTY

### County Profile

#### *Demographics*

Total births (1997)	270
0 to 5 Population	1,791
Ethnicity	
African-American	<1%
Asian	1%
Latino	11%
Native American	2%
White	86%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	16.5%
State rank	12/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$419,033
Interest	60,647
Total Revenue	\$479,680
Expenses	
Total Expenses	\$ 23,184
Fund Balance	\$455,866

#### **Program Summary**

The Amador County Children & Families First Commission has not submitted a strategic plan.

The Commission has identified program goals, and work groups are currently developing outcomes, objectives and indicators.

The Commission has not received any funds to date other than planning funds from Proposition 10.

The final community assessment report, which includes Proposition 10 findings, has been funded in Partnership with a Center for Civic Partnership grant and a County Medical Services Program (CMSP) grant.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## **BUTTE COUNTY**

### **County Profile**

#### *Demographics*

Total births (1997)	2,253
0 to 5 Population	15,325
Ethnicity	
African-American	2%
Asian	9%
Latino	15%
Native American	2%
White	73%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	30.1%
State rank	49/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$3,338,014
Interest	\$ 94,771
Total Revenue	\$3,432,785
Expenses	
Total Expenses	\$ 62,135
Fund Balance	\$3,370,650

### **Program Summary**

The Butte County Children and Families Commission submitted its strategic plan on November 17, 2000.

The Commission's expenditure plan allocates \$3,000,000 for provider and consultant contracts.

A proposed fund allocation plan in the strategic plan distributes funds as follows:

- Administration 14.5%
- Evaluation 10.0%
- Grants 75.0%
- Investment Reserve .5%
- Contingency 0.01%

For the first fiscal year, the Commission approved the distributing of the Grants Expendable Fund as follows:

- Family Resource Centers 75%
- Child Care/Early Education 10%
- Mini Grants 15%
- Integration/Collaboration (part of above)

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**CALAVERAS COUNTY**

**County Profile**

*Demographics*

Total births (1997)	327
0 to 5 Population	2,414
Ethnicity	
African-American	<1%
Asian	1%
Latino	10%
Native American	2%
White	86%

*Economics*

Children 0-4 Living in Poverty	
Percentage	19.5%
State rank	16/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$341,042
Interest	11,321
Total Revenue	\$352,363
Expenses	
Total Expenses	\$ 30,695
Fund Balance (includes balance on 7-1-99)	\$538,124

**Program Summary**

The Calaveras County Children and Families Commission's strategic plan was submitted on September 15, 2000.

The Commission's expenditure plan allocates \$150,000 for direct services (funded through an RFP process), divided equally among Parent Education, Child Care and Early Education, and Health and Wellness. In addition, \$100,000 is allocated for System Development and Integration, \$25,000 for education and training and \$77,375 for Administration and Planning.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## COLUSA COUNTY

### County Profile

#### *Demographics*

Total births (1997)	307
0 to 5 Population	1,991
Ethnicity	
African-American	<1%
Asian	1%
Latino	62%
Native American	1%
White	36%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	27.1%
State rank	36/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$474,876
Interest	6,095
Total Revenue	\$480,971
Expenses	
Total Expenses	\$ 18,118
Fund Balance	\$462,853

#### **Program Summary**

The Colusa County Children and Families Commission submitted its strategic plan September 12, 2000.

The Children and Families Trust Fund balance is divided into three "pools." The Project Pool, with approximately \$300,000, will be available to fund program and service contracts through June 30, 2001. The Operating Pool, with approximately \$75,000, will pay for administrative expenses. The Sustaining Reserve, with \$150,000, has been established as a hedge against projected future reductions in revenue. The size of this fund will be assessed and re-determined annually.

The Commission expects to have executed contracts with providers by December 31, 2000. Their plan is to invest all possible resources into direct services directly benefiting children and their families. The Commission plans to wait for the State Commission to complete its work on evaluation methods and collecting data on population-level outcomes and indicators. The Commission hopes to have information, for a six-month period of time, relating to the goals and objectives in the strategic plan, which can be reported in the next annual report.

**Audit Findings:** The opinion of the Colusa County Auditor-Controller reflects no material exceptions.

## CONTRA COSTA COUNTY

### County Profile

#### *Demographics*

Total births (1997)	12,294
0 to 5 Population	77,056
Ethnicity	
African-American	12%
Asian	13%
Latino	22%
Native American	<1%
White	53%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	15%
State rank	7/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$8,871,297
Interest	269,443
Other	85,000
Total Revenue	\$9,225,740
Expenses	
Total Expenses	\$ 335,065
Fund Balance	\$8,890,675

#### **Program Summary**

The Contra Costa Children and Families Commission submitted its strategic plan on June 12, 2000.

The Commission has selected four Strategic Results Areas: Healthy Children, Children Learning and Ready for School, Safe nurturing families and communities, and Integrated, Accessible and Culturally Appropriate Services. Additionally, twelve Priority Strategies have been selected to achieve the above referenced results. They are: 1) Countywide Information and Referral System and Warm Line, 2) Home Visitation Program, 3) Perinatal Substance Abuse Screening/ Services, 4) Mental Health and Special Needs Consultation and Therapeutic Services, 5) Family Friendly Communities Grants, 6) Early Education Professional Development Quality Improvement Pilot Program, 7) Child Care Availability and Accessibility Grants, 8) Neighborhood Family Resource Centers, 9) Family Literacy Programs, 10) Parent Education and Support, 11) Cross Disciplinary Training and Learning Communities, and 12) Tobacco Cessation

During the first funding cycle, most family support strategies and services will be funded throughout the county, while others will be targeted to specific communities of disproportionate need. The Commission's expenditure plan for the period October 1, 2000 through June 30, 2002 budgets \$9.75m to be spent on Building Infrastructure (\$3.85m), Critical Services (\$1.8m), Core Programs (\$2m) and Targeted Implementation for Systems Collaboration (\$2.1m). This plan further provides that no more than 5% of expenditures are made for administrative costs.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**DEL NORTE COUNTY**

**County Profile**

*Demographics*

Total births (1997)	324
0 to 5 Population	2,102
Ethnicity	
African-American	<1%
Asian	5%
Latino	15%
Native American	9%
White	71%

*Economics*

Children 0-4 Living in Poverty	
Percentage	27%
State rank	40/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$552,839
Interest	\$ 11,227
Total Revenue	\$564,066
Expenses	
Total Expenses	\$ 25,518
Fund Balance	\$538,548

**Program Summary**

The Del Norte Children and Families Commission submitted its strategic plan on January 11, 2001.

The Commission's expenditure plan proposes to allocate \$245,000 (70% of their projected annual revenue of \$350,000) to program grants and program support activities. In addition \$35,000 is being set aside for Special Initiatives, defined as one-time projects with countywide impact. Administrative costs are allocated \$52,500 (15%) and \$17,500 is allotted to evaluation.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## ELDORADO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	1,666
0 to 5 Population	11,085
Ethnicity	
African-American	<1%
Asian	3%
Latino	17%
Native American	1%
White	78%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	13.5%
State rank	4/58

#### *Financial Data*

Revenue	1999-2000
Prop 10 (including \$50,000 start up grant)	\$2,635,592
Interest	63,965
Total Revenue	\$2,699,557
Expenses	
Total Expenses	\$71,167
Fund Balance	\$2,628,390

#### **Program Summary**

The El Dorado Children and Families Commission submitted its strategic plan on December 19, 2000.

The expenditure plan reflects a preliminary formula for fund distribution that has been adopted by the Commission. The plan proposes the following allocation of the revenue projected to be available for fiscal year 2000-2001 (approximately \$1,700,000):

➤ Direct Services	\$850,000	(50%)
➤ Reinvestment	\$425,000	(25%)
➤ Administration	\$170,000	(10%)
➤ Resource Development and Training	\$ 85,000	( 5%)
➤ Evaluation	\$ 85,000	( 5%)
➤ Reserve	\$ 51,000	( 3%)
➤ Community Outreach	\$ 34,000	( 2%)

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## FRESNO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	14,116
0 to 5 Population	91,066
Ethnicity	
African-American	6%
Asian	13%
Latino	52%
Native American	1%
White	29%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	42.2%
State rank	56/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$20,780,933
Interest	593,865
Total Revenue	\$21,374,798
Expenses	
Total Expenses	\$ 201,771
Fund Balance	\$21, 173,027

#### **Program Summary**

The Fresno Children and Families Commission submitted its strategic plan on June 1, 2000.

The Commission released its first Request for Proposals on October 2, 2000. No programmatic funds have yet been expended. Initial funding award is scheduled for January 3, 2001.

The five initial program strategies that have been proposed as funding priorities are:

- Children and Family Centers
- Home Visitation Programs
- Parent Support Programs
- "Baby Buggies" – a Transportation System
- The Fresno County Early Childhood Institute (a network functioning as a component of the larger countywide plan for children, whose primary functions are coordination and quality assurance.)

**Audit Findings:** The opinion of the Fresno County Auditor-Controller reflects no material exceptions.

**GLENN COUNTY**

**County Profile**

*Demographics*

Total births (1997)	427
0 to 5 Population	2,742
Ethnicity	
African-American	<1%
Asian	9%
Latino	39%
Native American	1%
White	51%

*Economics*

Children 0-4 Living in Poverty	
Percentage	29.2%
State rank	45/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$590,952
Interest	17,860
Total Revenue	\$608,812
Expenses	
Total Expenses	\$ 31,839
Fund Balance (includes fund balance of \$44,328 from 7-1-99)	\$621,301

**Program Summary**

The Glenn County Children and Families Commission projects a completion date of January 1, 2001 for the strategic plan.

The Commission has developed and confirmed nine long-term goals and 17 short-term objectives. It is still in the process of finalizing specific strategies to accomplish those objectives.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**HUMBOLDT COUNTY**

**County Profile**

*Demographics*

Total births (1997)	1,478
0 to 5 Population	9,417
Ethnicity	
African-American	1%
Asian	4%
Latino	8%
Native American	9%
White	78%

*Economics*

Children 0-4 Living in Poverty	
Percentage	27.2%
State rank	37/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$2,293,821
Interest	56,645
Total Revenue	\$2,350,466
Expenses	\$
Total Expenses	\$ 62,132
Fund Balance (includes fund balance of \$25,445 from 7-1-99)	\$2,313,779

**Program Summary**

The Humboldt County Children and Families Commission submitted its strategic plan on June 1, 2000.

According to the strategic plan, the 1998 allocation of Prop 10 funds was placed in the Agency Endowment Fund. One third of all allocations for the 1999-2000 year, beginning with the February 2000 allocation, will be placed in the Agency Endowment Fund. Up to one-third of each subsequent tobacco tax allocation will be placed in this Fund. Interest above 5% will be transferred to the Grants Expendable Fund.

For the first fiscal year, the Commission has approved the distribution of the Grants Expendable Fund to these program areas:

➤ Family Resource Centers	75%	\$375,000
➤ Child Care/Early Education	10%	\$50,000
➤ Mini Grants/Special Projects	15%	\$75,000
➤ Integration/Collaboration/Linkages		Part of above
Total		\$500,000

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## IMPERIAL COUNTY

### County Profile

#### *Demographics*

Total births (1997)	2,381
0 to 5 Population	16,513
Ethnicity	
African-American	1%
Asian	1%
Latino	86%
Native American	<1%
White	11%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	49.5%
State rank	58/58

#### *Financial Data*

	1999-2000
Revenue	
Prop 10	\$3,745,254
Interest	88,563
Total Revenue	\$3,833,817
Expenses	
Total Expenses	\$ 101,845
Fund Balance	\$3,731,972

#### **Program Summary**

The Imperial County Children and Families Commission submitted its strategic plan on October 16, 2000.

The following priorities are identified in the Objectives and Strategies section of the plan:

- Insuring the Uninsured
- Family and Parenting Services
- Health Promotion and Prevention
- Comprehensive Health Care, Nutrition and Physical Activity
- Child Development, and
- Parent Education

The Commission plans to commence its first funding cycle starting January 1, 2001 through June 30, 2002. Subcontracts will be awarded through the Request for Proposal (RFP) Process for a total amount of \$3,075,000. A program support budget of \$439,609 is proposed and will include funding for Administration, Media and Marketing, Technical Assistance, Tracking/Information System, and Evaluation. The Administrative expense budget is projected to be 5.91% of the total budget.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## INYO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	190
0 to 5 Population	1,328
Ethnicity	
African-American	<1%
Asian	2%
Latino	26%
Native American	14%
White	58%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	23.5%
State rank	29/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$332,326
Interest	8,125
Total Revenue	\$340,451
Expenses	
Total Expenses	\$ 11,613
Fund Balance	\$328,838

#### **Program Summary**

The Inyo County Children and Families Commission submitted its strategic plan on November 30, 2000.

The Commission's expenditure plan allocates funds for fiscal 2000/2001 as follows:

Community Advocates	\$185,000
Start-up/Expansion of Child Care	\$115,000
Special Grants	\$ 50,000

Requests for proposals have been solicited for the Community Advocate and Child Care Expansion initiatives. Community Advocate funding will be made available to up to nine community service areas throughout Inyo County for up to 3 years. Grants will range in size from \$15,000 to \$30,000 each year.

Child Care start-up and Expansion grants will be available to all communities throughout Inyo County. Seed money for new programs as well as expansion money for existing programs will be made available. Efforts will be made to ensure equitable geographic distribution.

**Audit findings:** The opinion of the independent auditor reflects no material exceptions.

**KERN COUNTY**

**County Profile**

*Demographics*

Total births (1997)	11,271
0 to 5 Population	72,688
Ethnicity	
African-American	6%
Asian	3%
Latino	49%
Native American	1%
White	41%

*Economics*

Children 0-4 Living in Poverty	
Percentage	33.2%
State rank	52/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$17,492,584
Interest	455,707
Total Revenue	\$17,948,291
Expenses	
Total Expenses	\$ 367,408
Fund Balance (including fund balance of \$127,348 from 7-1-99)	\$17,708,231

**Program Summary**

The Kern County Children and Families Commission submitted its strategic plan on February 1, 2000.

The expenditure plan proposes to balance funding in the three strategy areas of Child Care, Health and Wellness, and Parent Education.

The Commission has approved funding of 26 programs with grant values totaling \$8,079,945. At the close of the fiscal year ended June 30, 2000, the Commission had a fully operational contract in effect with the Kern County Superintendent of Schools for the *Baby Steps* program, a parent education initiative. The goal of *Baby Steps* is to increase the number of children that are academically, mentally, physically and socially prepared to enter kindergarten. Strategies include providing new parents with information to raise awareness about early brain development, parenting skills, and literacy; connecting parents to local services, agencies, and community groups; and preparing parents for their role as the first and most influential teacher of their children.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## KINGS COUNTY

### County Profile

#### *Demographics*

Total births (1997)	2,084
0 to 5 Population	13,444
Ethnicity	
African-American	5%
Asian	4%
Latino	50%
Native American	1%
White	39%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	30.6%
State rank	50/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$2,934,175
Interest	82,708
Total Revenues	\$3,016,883
Expenses	
Total Expenses	\$ 113,131
Fund Balance	\$2,903,752

#### **Program Summary**

The Kings County Children and Families Commission submitted its strategic plan on February 1, 2000.

In June 2000, the Commission released requests for proposals for planning grants, mini-grants and major grants supported with a maximum allocation of \$1,000,000.

Three planning grants, in the amount of \$10,000 each, have been awarded. Eleven mini-grants, ranging from approximately \$10,000 to \$20,000 have been awarded. Examples of Mini-Grant funded projects include support for:

- A resource development specialist (Avenal Community Health Center)
- Early learning assistance for 40 children and home visitation to 25 families (Central California CARES)
- A Youth Intervention Specialist to work with pregnant and parenting teens and young adults (Champions Teen Recovery Alternatives)
- A van to provide free medical transportation to those in need (Corcoran Hospital Foundation Trust)
- An expansion of respite services and home visitation services (Kings Community Action Organization)

Three Major Grants have been awarded. Kings Community Action Organization was awarded \$148,873 to enhance current programs providing home visitation, parent enrichment sessions and support groups, all targeted to adolescent parents in Kings County. Kings County Office of Education was awarded \$247,400 to create 13 self-contained early childhood learning "clusters", each consisting of a state-funded preschool and multiple home-based child care providers. Manitas de Amor, Child Care and

Development Center was awarded \$95,000 to meet the need for additional child care slots in Kings County.

**Audit Findings:** The Office of Auditor-Controller, County of Kings opinion reflects no material exceptions.

## LAKE COUNTY

### County Profile

#### *Demographics*

Total births (1997)	565
0 to 5 Population	3,995
Ethnicity	
African-American	3%
Asian	1%
Latino	16%
Native American	3%
White	77%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	30.1%
State rank	48/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$781,938
Interest	22,554
Other	130
Total Revenue	\$804,622
Expenses	
Total Expenses	\$ 37,181
Fund Balance	\$817,740

#### **Program Summary**

The Lake County Children and Families Commission submitted its strategic plan on June 1, 2000

During the 1999/2000 fiscal year, the Commission's activities consisted mainly of creating the strategic plan.

The expenditure plan for 2000/2001 allocates \$600,000 for program grants.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**LASSEN COUNTY**

**County Profile**

*Demographics*

Total births (1997)	328
0 to 5 Population	2,064
Ethnicity	
African-American	1%
Asian	1%
Latino	16%
Native American	4%
White	78%

*Economics*

Children 0-4 Living in Poverty	
Percentage	22.4%
State rank	23/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$559,049
Interest	14,324
Total Revenue	\$573,373
Expenses	
Total Expenses	\$ 52,642
Fund Balance	\$520,731

**Program Summary**

The Lassen County Children and Families Commission submitted its strategic plan on June 1, 2000.

The expenditure plan assumes approximately \$300,000 in annual revenue from Proposition 10 funds. Half of these funds (\$150,000) will be held in reserve. The plan then allocates \$30,000 to each of the four strategy areas, Improved Systems for Families, Improved Family Functioning, Improved Child Development, and Improved Child Health.

The goals the Commission hopes to support are: Improve the over-all health of children 0 to 5, to empower communities, to educate parents about early childhood development, to facilitate public and private partnerships to integrate child care services, and to implement a Community Health Score Card Project.

Administrative costs are expected to be \$30,000 for the next fiscal year.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## LOS ANGELES COUNTY

### County Profile

#### *Demographics*

Total Births (1997)	162,036
0 to 5 Population	1,042,044
Ethnicity	
African-American	9%
Asian	10%
Latino	63%
Native American	<1%
White	18%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	39.6%
State rank	55/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$253,543,572
Interest	6,583,501
Other	5,253
Total Revenue	\$260,132,326
Expenses	
Total	\$ 688,708
Fund Balance	\$259,443,618

#### **Program Summary**

The Los Angeles County Children and Families First – Proposition 10 Commission submitted its strategic plan on February 1, 2000.

The Commission has allocated \$87m of its estimated annual revenue of \$165m and reserved the remaining \$78m for a second plan. Of the \$87m, \$75m has been allocated to three overarching Strategic Directions, \$3m has been allocated for Improving the Service System's Coordination and Responsiveness, and \$9m has been allocated for Building Commission and Community Capacity.

The Strategic Directions are:

- Health and Wellness \$25m
- Parent Education \$25m
- Child Care and Early Education \$25m
- Other
  - Improving Service Systems \$ 3m
  - Build Commission Capacity \$ 9m

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**MADERA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	1,987
0 to 5 Population	12,341
Ethnicity	
African-American	2%
Asian	1%
Latino	60%
Native American	1%
White	35%

*Economics*

Children 0-4 Living in Poverty	
Percentage	33.2%
State rank	53/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$3,083,775
Interest	77,426
Total Revenue	\$3,161,201
Expenses	
Total Expenses	\$ 25,570
Fund Balance (includes fund balance of \$50,404 from 7-1-99)	\$3,186,035

**Program Summary**

The Madera County Children and Families Commission submitted its strategic plan on June 1, 2000.

The Commission has issued two Requests for Proposals (RFP) in order to select and fund initiatives that will achieve the goals of the strategic plan.

For the first RFP, the Commission elected not to pre-select or specify programs to be funded, in order to promote creative approaches. 46 proposals were received by the due date of September 30, 2000. The second RFP, issued October 10, 2000, seeks individuals or agencies to develop an effective Evaluation Program. The successful candidates will also be expected to play a key role in planning, developing opportunities for improvement and maintaining accountability.

Proposed expenditures include:

- Grant Awards \$2,021,948
- Administration 250,000
- Evaluation \$ 230,000
- Reserves \$ 500,000
- Unallocated \$ 377,561

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## MARIN COUNTY

### County Profile

#### *Demographics*

Total births (1997)	2,651
0 to 5 Population	16,784
Ethnicity	
African-American	3%
Asian	6%
Latino	22%
Native American	<1%
White	68%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	9.9%
State rank	2/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$4,114,287
Interest	97,592
Total Revenue	\$4,211,879
Expenses	
Total Expenses	\$ 327,179
Fund Balance (includes fund balance of \$28,880 from 7-1-99)	\$3,913,580

#### **Program Summary**

The Marin County Children and Families Commission submitted its strategic plan on September 1, 2000.

The Commission, during the final stages of adopting its strategic plan, requested concept papers from the community to guide the implementation of actions to achieve the goals outlined in the Strategic Plan. The Commission received 115 concept papers by the deadline of June 28, 2000. The concept papers are currently under consideration by the Commission and will be the basis upon which specific initiatives will be identified and pursued.

Funds expended as of June 30, 2000 (\$327,179) were for the development of the strategic plan and general administration.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**MARIPOSA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	135
0 to 5 Population	994
Ethnicity	
African-American	1%
Asian	1%
Latino	10%
Native American	3%
White	86%

*Economics*

Children 0-4 Living in Poverty	
Percentage	22.5%
State rank	24/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$
Total Revenue	\$
Expenses	
Total Expenses	\$
Fund Balance	\$

**Program Summary**

No strategic plan submitted.

**Audit Findings:** The Commission has not submitted a financial audit.

## MENDOCINO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	1,025
0 to 5 Population	6,735
Ethnicity	
African-American	<1%
Asian	1%
Latino	28%
Native American	6%
White	64%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	29.1%
State rank	43/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$1,640,775
Interest	43,126
Total Revenue	\$1,683,901
Expenses	
Total Expenses	\$ 38,185
Fund Balance (includes balance of <\$82> from 7-1-99)	\$1,645,634

#### **Program Summary**

The Mendocino County Children and Families Commission submitted its strategic plan on July 24, 2000.

The Commission developed an expenditure plan allocating available funds as follows:

Regional Initiatives	\$700,000	(68%)
Administrative costs	144,000	(14%)
Commission Initiative Fund	50,000	( 5%)
Children's Endowment Fund	50,000	( 5%)
Program Implementation and Evaluation	<u>50,000</u>	<u>( 5%)</u>
Total	<u>\$994,000</u>	<u>(100%)</u>

Funding for the Regional Initiatives is budgeted further as follows, a \$50,000 base allocation, plus an additional allocation based upon the number of children 0 to 5 residing in the region. to be selected through a Request for Applications process. The six regions in the county will receive a base allocation of \$50,000. Each region will then receive an additional allocation based on the number of children, ages 0 to 5, in the region.

**Audit Findings:** The independent auditor's opinion reflects no material exceptions.

**MERCED COUNTY**

**County Profile**

*Demographics*

Total births (1997)	3,610
0 to 5 Population	24,105
Ethnicity	
African-American	4%
Asian	13%
Latino	49%
Native American	<1%
White	33%

*Economics*

Children 0-4 Living in Poverty	
Percentage	38.4
State rank	54/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$90,883
Interest	
Total Revenue	\$90,883
Expenses	
Total Expenses	\$90,833
Fund Balance	\$0

**Program Summary**

The Merced County Children and Families Commission submitted its strategic plan on March 1, 2000.

The Commission, in its expenditure plan, proposes to spend \$2,447,163 according to the following distribution:

Healthy Children	\$947,445	39%
Children Ready for School	\$749,048	31%
Strong Families	\$674,145	27%
Healthy Community Systems	\$ 76,525	3%

**Audit Findings:** The independent auditor's opinion reflects no material exceptions.

[Note: The audit balance sheet reports "Unearned revenue of \$5,110,143.]

## MODOC COUNTY

### County Profile

#### *Demographics*

Total Births (1997)	98
0 to 5 Population	717
Ethnicity	
African-American	<1%
Asian	1%
Latino	21%
Native American	5%
White	73%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	26.1%
State rank	32/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$215,611
Other (Start-up grant)	50,000
Total Revenue	\$265,611
Expenses	
Total Expenses	\$ 1,907
Fund Balance	\$263,704

#### **Program Summary**

The Modoc County Children and Families Commission submitted their strategic plan on June 1, 2000.

The Commission has issued its first Request for Proposals (RFP) and received 14 proposals for funding. Four grantees were selected and awarded a total of \$50,000 in funding.

A detailed two-pronged expenditure plan has been adopted, which is composed of an "administrative implementation plan" and a "program implementation plan."

The Commission's goals for 2000-2001 are to increase building community relations, and creating more formal relations among organizations and between the citizenry of Modoc County and Proposition 10. The Proposition 10 motto in Modoc County is "Kids Investment Secures Success (KISS)."

The Commission has formed a 23 member advisory committee, increased the number of public hearings, and has undertaken a solicitation for a web site designer, parent facilitators, and technical assistance trainers.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## MONO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	118
0 to 5 Population	763
Ethnicity	
African-American	<1%
Asian	1%
Latino	34%
Native American	3%
White	61%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	14.4%
State rank	6/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$274,663
Other	8,240
Total Revenue	\$282,903
Expenses	
Total Expenses	\$ 3,910
Fund Balance	\$278,993

#### **Program Summary**

The Mono County Children and Families Commission submitted its strategic plan on June 1, 2000. The Commission has awarded funding for five new programs for calendar year 2001. Two strategy areas are the focus of this funding; parent education and support services, and child care and education. Proposed expenditures are:

➤ Mono County Health Department: Infant and Young Child Home Visiting Program	\$134,924
➤ Eastern Sierra Family Resource Center	\$ 30,000
➤ Inyo Mono Advocates for Community Action/Community Connection for Children: Licensing Assistance for Family Day Care Providers	\$ 2,000
➤ Inyo Mono Advocates for Community Action/Community Connection for Children: Family Daycare Trainer	\$ 31,111
➤ Mono County Child Care Council/Mono County Office of Education: Mono County Child Care Recognition and Compensation Project	\$ 20,000
➤ Administration	\$ 34,000

**Audit Findings:** The opinion of the Auditor-Controller of Mono County reflects no material exceptions.

## MONTEREY COUNTY

### County Profile

#### *Demographics*

Total births (1997)	6,720
0 to 5 Population	42,464
Ethnicity	
African-American	3%
Asian	5%
Latino	62%
Native American	<1%
White	29%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	26.4%
State rank	33/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$
Interest	
Total Revenue	\$
Expenses	
Total Expenses	\$
Fund Balance	\$

#### **Programmatic Summary**

The Monterey County Child and Families Commission submitted its strategic plan on April 27, 2000.

The Commission's net ending balance for the period January 1, 1999 through June 30, 2000 is estimated to be approximately \$9.4m. Revenues for the fiscal year ending June 30, 2001 are estimated to be \$6.6m, adding up to a total of \$16m. The Commission will set aside a reserve of approximately \$9.4 of the total budget for investment growth and unique non-recurring projects.

Funds for on-going, recurring expenses will be allocated over the following 4 categories:

- Administration (not to exceed 10% of annual revenues)
- Information and Community Education System
- Programs and Services System
- Contingency Reserve (5% of total revenues)

**Audit Findings:** The Commission has not submitted a financial audit.

**NAPA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	1,499
0 to 5 Population	9,366
Ethnicity	
African-American	1%
Asian	3%
Latino	38%
Native American	1%
White	57%

*Economics*

Children 0-4 Living in Poverty	
Percentage	16.2%
State rank	10/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$ 2,326,411
Interest	56,119
Other	200
Total Revenue	\$ 2,382,730
Expenses	
Total Expenses	\$ 119,357
Fund Balance (includes fund balance of \$50,442 from 7-1-99)	\$2,313,815

**Program Summary**

The Napa County Children and Families Commission submitted its strategic plan on April 1, 2000.

The Commission will use a Request for Proposal (RFP) process to allocate resources. The RFP process will generally take place once a year. In general, funding will be provided for collaborative efforts supporting the mission, vision and goals for Napa County children and families.

A Funding Subcommittee has been created which will:

- Review and revise the RFP process
- Develop an abbreviated process for mini-grants
- Develop rating criteria for proposals
- Review and rate all proposals
- Make recommendations on funding
- Hear the first level of appeals
- 

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## NEVADA COUNTY

### County Profile

#### *Demographics*

Total births (1997)	796
0 to 5 Population	5,463
Ethnicity	
African-American	<1%
Asian	1%
Latino	10%
Native American	1%
White	88%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	18.0%
State rank	15/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$830,176
Interest	24,661
Total Revenue	\$854,837
Expenses	
Total Expenses	\$439,242
Prior Period Adjustment	\$405,195
Fund Balance (includes fund balance of \$50,442 from 7-1-99)	\$871,232

#### **Program Summary**

The Nevada County Children and Families Commission submitted its strategic plan on February 1, 2000.

The Commission awarded \$375,000 in grants through one competitive bid process. The following Focus Areas were funded:

- Parent Education and Support Services \$111,922
- Child Care and Early Childhood Education \$126,756
- Health and Wellness \$136,942 (Contracts began 4-1-2000)

Successful bidders included; a residential chemical dependency treatment facility for women and their children (0 to 5) , a crisis nursery and respite care center for children, a family resource center, a Healthy Babies Home Visiting Program, an in-home and group counseling project for post-partum women, and a positive parenting project for low-income apartment complexes.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.[Note: There is an adjustment of \$405,195. " The Commission did not publish financial statements for fiscal year 1998-1999, as it had not officially begun operations. Accordingly, revenues collected for FY 1998-1999 are credited to a prior period]

## ORANGE COUNTY

### County Profile

#### *Demographics*

Total births (1997)	47,487
0 to 5 Population	296,505
Ethnicity	
African-American	2%
Asian	12%
Latino	47%
Native American	<1%
White	38%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	21.1%
State rank	19/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$73,698,660
Interest	2,028,923
Total Revenue	\$75,727,583
Expenses	
Total Expenses	\$ 1,660,968
Fund Balance (includes fund balance of \$611,125 from 7-1-99)	\$74,677,740

#### **Program Summary**

The Orange County Children and Families Commission submitted its strategic plan on February 1, 2000.

The Commission's proposed expenditure plan for 2000/2001 allocates funds as follows:

Parent Education and Support	\$ 1,880,000
Child Care and Early Childhood Education	3,750,000
Health and Wellness:	
Comprehensive Medical Services	15,000,000
Health Access	7,500,000
At-Risk Children	5,630,000
Injury Prevention	3,750,000
Research and Policy Facilitation	2,500,000
Reserve	5,000,000
Technical Assistance, Evaluation and Admin.	5,000,000

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## PLACER COUNT

### County Profile

#### *Demographics*

Total births (1997)	2,607
0 to 5 Population	18,553
Ethnicity	
African-American	1%
Asian	3%
Latino	14%
Native American	1%
White	81%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	13.7%
State rank	5/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$4,046,001
Interest	148,675
Total Revenue	\$4,194,676
Expenses	
Total Expenses	\$ 12,059
Fund Balance (including fund balance of \$50,000 from 7-1-99)	\$4,232,167

#### **Program Summary**

The Placer County Children and Families Commission submitted its strategic plan on June 1, 2000.

The Commission has identified the following strategic results:

- Improved family functioning: strong families
- Improved child development: children learning and ready for school
- Improved child health: healthy children

The Commission intends to engage community partners through a "Request for Results" application process that will foster collaboration. Funding avenues will flow through three processes; competitive, non-competitive, and Commission initiated strategies.

Further areas for development include:

- Policy development and customer-friendly administrative processes
- Staffing and computer technology needs
- On-going evaluation/analysis of services using measurable data
- Capacity building to assist providers and policy makers be accountable

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## PLUMAS COUNTY

### County Profile

#### *Demographics*

Total births (1997)	156
0 to 5 Population	1,067
Ethnicity	
African-American	1%
Asian	1%
Latino	11%
Native American	4%
White	83%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	23.2%
State rank	28/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$245,487
Interest	9,213
Total Revenue	\$254,700
Expenses	
Total Expenses	\$ 31,190
Fund Balance (includes fund balance of \$46,635 from 7-1-99)	\$270,145

#### **Program Summary**

The Plumas County Children and Families Commission submitted its strategic plan on June 1, 2000.

The Commission's program goals include building capacity for:

- Infant and toddler care
- Kindergarten child care
- Addressing inclusion issues, culturally and linguistically
- Integrated training models
- Parental counseling
- Access to services
- Educational opportunities
- Recreation
- Teen Parent Support Services
- Prenatal care
- Mental health Services to children
- Oral health services for children 0 to 5
- Access to specialty medical services
- Health insurance coverage

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**RIVERSIDE COUNTY**

**County Profile**

*Demographics*

Total births (1997)	23,319
0 to 5 Population	151,621
Ethnicity	
African-American	6%
Asian	5%
Latino	47%
Native American	1%
White	41%

*Economics*

Children 0-4 Living in Poverty	
Percentage	22.7%
State rank	26/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$36,191,917
Interest	624,596
Total	\$36,816,513
Expenses	
Total	\$422,966
Fund Balance (includes fund balance of \$299,928 from 7-1-99)	\$36,693,475

**Program Summary**

The Riverside County Children and Families Commission submitted its strategic plan on February 1, 2000.

Distribution of Prop 10 funds will be based on a competitive process. An immediate, short-term application process will take place. Programs with a proven track record will receive grants in support of the 28 "key system indicators" identified in the strategic plan. After March 7, 2000, the Commission will conduct a long-range competitive process relative to stated goals and objectives. Funding criteria for applicants includes:

- Their ability to maximize funding through leverage
- Innovation and creativity
- Customer orientation
- Easy access including people with disabilities
- Cultural adaptation
- Integration with all aspects of the developing children and families system

The Commission will strive to balance fund distribution between the specified goals and all people of Riverside County. Qualified projects may not be funded in an area where the greatest need is another priority.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**SACRAMENTO COUNTY**

**County Profile**

<b>Demographics</b>		<i>Economics</i>	
Total births (1997)	17,312	Children 0-4 Living in Poverty	
0 to 5 Population	112,070	Percentage	26.9%
Ethnicity		State rank	35/58
African-American	12%		
Asian	14%		
Latino	19%		
Native American	1%		
White	53%		

*Financial Data*

Revenue	1999-2000
Prop 10	\$126,549
Interest	675,022
Total Revenue	\$801,571
Expenses	
Total Expenses	\$296,705
Fund Balance	\$504,866

**Program Summary**

The Sacramento County Children and Families Commission submitted its strategic plan on September 1, 2000. The Commission created a System Advisory Group to develop recommendations for an integrated, comprehensive service system that is consumer-oriented. The Commission developed 24 specific objectives, which were then prioritized and organized into the following initiatives:

Parent Education

- Increased parental knowledge of prenatal and early childhood development
- Increased parental knowledge of children's growth and cognitive development
- Increased proportion of children who are ready for school
- 

Children's Health

- Improved child nutrition and health status
- Improved maternal, perinatal and infant nutrition and health status
- Increased number of pregnant women and children receiving on-going health, and dental care.

Child Care

- Increased number of qualified child care providers and quality child care programs
- Increased number of child care slots
- Increased access to child care for children with special needs
- Drug Alcohol and Tobacco Prevention and Treatment
- Reduced substance abuse and elimination of tobacco, drug and alcohol use during pregnancy

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions. (Note: Balance sheet reflects \$24,586,804 in "Deferred Revenue.")

## SAN BENITO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	888
0 to 5 Population	5,083
Ethnicity	
African-American	<1%
Asian	2%
Latino	59%
Native American	<1%
White	38%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	17.6%
State rank	13/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$1,428,874
Interest	51,801
Total Revenue	\$1,480,675
Total Expenses	\$ 23,026
Fund Balance	\$1,457,649

#### **Program Summary**

The San Benito County Children and Families Commission submitted its strategic plan on June 1, 2000.

Anticipated annual revenue will be approximately \$900,000. The Commission will fund programs that build the capacity of community agencies and organizations that provide services to those in greatest need.

Annual budget allocations will be as follows:

- 80% for programs and services
- 12% for staffing and operational costs
- 5% for evaluation
- 3% invested in an interest-bearing trust account

In addition, approximately \$1.2m in "rollover funds" collected since November 1998 will be allocated for the following purposes:

- 50% for one-time projects or seed money for capital improvements
- 30% to the trust account for future programs
- 20% for start-up expenses

Contracts will be awarded in December of 2000.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**SAN BERNARDINO COUNTY**

**County Profile**

*Demographics*

Total births (1997)	28,319
0 to 5 Population	185,239
Ethnicity	
African-American	9%
Asian	5%
Latino	46%
Native American	1%
White	39%

*Economics*

Children 0-4 Living in Poverty	
Percentage	25.7%
State rank	31/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$39,192,398
Interest	372,339
Total Revenue	\$39,564,737
Expenses	
Total Expenses	\$ 149,930
Fund Balance (including fund balance of \$361,457 from 7-1-99)	\$39,776,264

**Program Summary**

The Children and Families Commission of San Bernardino submitted its strategic plan on April 1, 2000.

Commission funding priorities will address geographic, ethnic, cultural, linguistic and special needs. Additionally, all proposals will be considered as to how they address Parent Support and Education, Child Development and Care, Child Health and Wellness. Projects will be required to budget for evaluation to measure positive outcomes. An Endowment fund will be established. The Commission anticipates an annual decline in revenues of 3% combined with an annual inflation rate that will reduce purchasing power by 4% each year.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**SAN DIEGO COUNTY**

**County Profile**

*Demographics*

Total births (1997)	43,255
0 to 5 Population	284,731
Ethnicity	
African-American	7%
Asian	10%
Latino	40%
Native American	<1%
White	43%

*Economics*

Children 0-4 Living in Poverty	
Percentage	28.2%
State rank	42/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$67,130,701
Interest	997,851
Other	102,000
Total Revenue	\$68,230,552
Expenses	
Total Expenses	\$ 241,034
Fund Balance (includes fund balance of \$532,941 from 7-1-99)	\$68,522,459

**Program Summary**

The Children and Families Commission of San Diego submitted its strategic plan on April 1, 2000.

The Commission has adopted a two-stage approach entitled "All 4 Kids." Stage One makes a start in addressing identified priorities while undertaking longer-term infrastructure development activities. The Stage Two Strategic Plan, to be developed in 2000 and implemented in 2001, will continue the effort to integrate programs, services and projects into a family-focused and community based continuum of care.

The Commission's expenditure plan proposes to distribute funds as follows:

Parent Education and Support	\$ 850,000
Child Care and Early Education	\$ 4,000,000
Health and Wellness	\$ 450,000
Other:	
Grant Program	\$19,500,000
Reserve	\$ 8,000,000
Administration	\$ 997,564
Evaluation	\$ 800,000

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## SAN FRANCISCO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	8,196
0 to 5 Population	53,932
Ethnicity	
African-American	12%
Asian	36%
Latino	23%
Native American	<1%
White	29%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	22.3%
State rank	21/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$12,824,576
Interest	291,260
Other (unrealized gain on investment)	69,784
Total Revenue	\$13,185,620
Expenses	
Total Expenses	\$ 120,260
Fund Balance	\$13,065,360

#### **Program Summary**

The Children and Families Commission of San Francisco submitted its strategic plan on June 1, 2000.

The Commission will take the following implementation steps:

- Implement the staffing recommendations
- Develop and implement an allocation, budget and staffing workplan
- Develop an evaluation plan
- Continue the Civic Engagement Project Partnership with Starting Points
- Obtain assistance from the Strategic Plan Advisory Committee in the areas of program development, evaluation, best practices, and policy development

The Commissions proposes to expend \$18,975,000 in the current fiscal year as follows:

Parent Education and Support Services	\$ 2,750,000
Child Care and Early Education	\$ 2,625,000
Health and Wellness	\$ 1,250,000
Children/Families Enhanced Services	\$ 1,250,000
Other	\$11,100,000

**Audit Findings:** The opinion of the City and County of San Francisco Office of the Controller reflects no material exceptions.

## SAN JOAQUIN COUNTY

### County Profile

#### *Demographics*

Total births (1997)	8,719
0 to 5 Population	56,020
Ethnicity	
African-American	7%
Asian	16%
Latino	36%
Native American	1%
White	40%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	29.1%
State rank	44/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$13,531,673
Interest	471,209
Total Revenue	\$14,002,882
Expenses	
Total Expenses	\$ 248,473
Fund Balance (including fund balance of \$91,756 from 7-1-99)	\$13,846,166

#### **Program Summary**

The Children and Families Commission of San Joaquin submitted its strategic plan on June 1, 2000.

The Commission created a System Advisory Group to develop recommendations for an integrated, comprehensive service system that is consumer-oriented. The Commission developed 24 specific objectives, which were then prioritized and organized into the following initiatives:

##### Parent Education

- Increased parental knowledge of prenatal and early childhood development
- Increased parental knowledge of children's growth and cognitive development
- Increased proportion of children who are ready for school

##### Children's Health

- Improved child nutrition and health status
- Improved maternal, perinatal and infant nutrition and health status
- Increased number of pregnant women and children receiving on-going health/dental care.

##### Child Care

- Increased number of qualified child care providers and quality child care programs
- Increased number of child care slots
- Increased access to child care for children with special needs

##### Drug Alcohol and Tobacco Prevention and Treatment

- Reduced substance abuse and elimination of tobacco, drug and alcohol use during pregnancy

**Audit Findings:** The opinion of the San Joaquin County Auditor-Controller reflects no material exceptions.

## SAN LUIS OBISPO

### County Profile

#### *Demographics*

Total births (1997)	2,491
0 to 5 Population	16,403
Ethnicity	
African-American	1%
Asian	3%
Latino	26%
Native American	<1%
White	69%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	20.1%
State rank	18/58

#### Financial Data

Revenue	1999-2000
Prop 10	\$3,865,970
Interest	96,941
Total Revenue	\$3,962,911
Expenses	
Total Expenses	\$ 104,197
Fund Balance (including fund balance of 50,406 from 7-1-99)	\$3,909,120

#### **Program Summary**

The Children and Families Commission of San Luis Obispo submitted its strategic plan on June 1, 2000.

The expenditure plan allocates funds as follows:

Direct Services	\$1,800,000	(72%)
Investment Reserve	\$ 250,000	(10%)
Operating Reserve	\$ 125,000	( 5%)
Evaluation/Data	\$ 100,000	( 4%)
Infrastructure/Admin	\$ 225,000	( 9%)

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions

## SAN MATEO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	10,050
0 to 5 Population	62,490
Ethnicity	
African-American	4%
Asian	23%
Latino	34%
Native American	<1%
White	39%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	11.2%
State rank	3/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$15,725,597
Interest	52,119
Total Revenue	\$15,954,716
Expenses	
Total Expenses	\$ 415,601
Fund Balance (including fund balance of \$19,160 from 7-1-99)	\$15,519,955

#### **Program Summary**

The County of San Mateo Children and Families First Commission submitted its strategic plan on March 15, 2000.

The Commission adopted a Request for Proposals (RFP) process and allocated \$12,000,000 divided into three funding cycles of \$4,000,000 each. The first RFP issued resulted in 47 responses with total funding requests of approximately \$49,000,000.

The second RFP cycle will commence in January 2001.

**Audit Findings:** The opinion of the San Mateo County Office of the Controller reflects no material exceptions.

## SANTA BARBARA

### County Profile

#### *Demographics*

Total births (1997)	5,789
0 to 5 Population	37,247
Ethnicity	
African-American	2%
Asian	5%
Latino	55%
Native American	<1%
White	38%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	22.3%
State rank	22/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$8,911,752
Interest	185,888
Total Revenue	\$9,097,640
Expenses	
Total Expenses	\$ 263,491
Fund Balance (including fund balance of \$28,883 from 7-1-99)	\$8,863,032

#### **Program Summary**

The Children and Families Commission of Santa Barbara County submitted its strategic plan on February 1, 2000.

The Commission released two Requests for Proposals (RFP) on February 22, 2000. The first RFP was for Direct Services and Service Integration in the amount of \$5,000,000. The second RFP was for Community Based Planning, Mentoring and Capacity Building in the amount of \$350,009.

\$3,000,000 has been placed in a Strategic Reserve account.

Contracts were executed on or about July 1, 2000 as follows:

➤ Parent Education and Support	\$1,409,199	24%
➤ Early Care and Education	\$1,895,516	30%
➤ Health and Wellness	\$1,999,659	32%
➤ Administration/Evaluation	\$ 670,000	11%

**Audit Findings:** The opinion of the Santa Barbara County Office of the Auditor-Controller reflects no material exceptions.

**SANTA CLARA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	26,416
0 to 5 Population	159,845
Ethnicity	
African-American	3%
Asian	26%
Latino	35%
Native American	<1%
White	35%

*Economics*

Children 0-4 Living in Poverty	
Percentage	15.1%
State rank	8/58

*Financial Data*

Revenue	1999-2000
Prop 10 (includes state planning grant of \$337,083)	\$41,334,070
Interest	907,079
Other	116,792
Total Revenue	
Expenses	
Total Expenses	\$ 561,603
Reserve for encumbrances	(33,757)
Fund Balance	\$41,762,581

**Program Summary**

The Children and Families Commission of Santa Clara County submitted its strategic plan on February 1, 2000.

Proposed Strategies and funding priorities recommended for funding in the first three years include:

➤ Comprehensive education and support for parents	18%
➤ One-stop service and family resource centers	10%
➤ Countywide information and referral system	3%
➤ Locally available health services	20%
➤ Enhance current nutrition programs	3%
➤ Expand/retain a quality child development workforce	13%
➤ Establish a countywide child care facilities fund	2%
➤ Increase early identification of children with learning differences	8%
➤ Increase affordable enrichment programs for young children	2%
➤ Strengthen and expand neighborhood associations	4%
➤ Total	95%

The remaining 5% of available funds will be placed in reserve to allow future flexibility for the Commission.

**Audit Findings:** The opinion of the County of Santa Clara Internal Audit Division reflects no material exceptions.

## SANTA CRUZ

### County Profile

#### *Demographics*

Total births (1997)	3,559
0 to 5 Population	21,745
Ethnicity	
African-American	1%
Asian	3%
Latino	48%
Native American	<1%
White	48%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	21.7%
State rank	20/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$5,523,481
Interest	152,407
Other	100,000
	\$5,775,888
Total Revenue	
Expenses	\$ 149,543
Total Expenses	\$5,671,176
Fund Balance (including fund balance of \$44,831 from 7-1-99)	

#### **Program Summary**

The Children and Families Commission of Santa Cruz County plans to submit its strategic plan in January 2001.

The expenditure plan for fiscal year 2000-2001 will be finalized as part of the Strategic Plan approval.

There is a current contract and expenditure plan with the United Way of Santa Cruz County, the agency contractually responsible for the management and administration of the Commission.

**Audit Findings:** The independent auditor's opinion reflects no material exceptions.

**SHASTA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	2,000
0 to 5 Population	12,969
Ethnicity	
African-American	1%
Asian	4%
Latino	7%
Native American	4%
White	84%

*Economics*

Children 0-4 Living in Poverty	
Percentage	27.6%
State rank	39/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$2,815,368
Interest	26,950
Other	27,448
Total Revenue	\$2,869,766
Expenses	
Total Expenses	\$ 112,919
Fund Balance (includes fund balance of \$50,000 from 7-1-99)	\$2,806,847

**Program Summary**

The Shasta Children and Families First Commission submitted its strategic plan on September 1, 2000.

The Commission proposes, in its allocation plan, to designate 80% of revenues for programs, services and activities. This includes 5% which will be held for unexpected program and/or leveraging opportunities. Also included is an additional 5% which will be allocated for program technical support services.

Approximately 10% will be applied to administrative operations. Another 10% will be applied to evaluation systems and data collection.

Most allocations will be made as individual awards, although block grants may be considered. All funding relationships will be performance-based and will require agreed upon procedures for evaluation and monitoring. Priority will be given to proposals which provide opportunity for fund leveraging and/or multi-agency collaboration.

Commissioners whose agencies are making proposals will abstain from discussions and voting.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**SIERRA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	12
0 to 5 Population	122
Ethnicity	
African-American	0%
Asian	2%
Latino	9%
Native American	0%
White	89%

*Economics*

Children 0-4 Living in Poverty	
Percentage	9.6%
State rank	1/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$256,092
Interest	3,923
Total Revenue	\$260,015
Expenses	
Total Expenses	\$ 16,843
Fund Balance	\$243,172

**Program Summary**

The Sierra County Children and Families Commission submitted its strategic plan on October 19, 2000.

The Commission is in the process of completing their work on indicators and outcomes. The services of a consultant have been retained to conduct a comprehensive needs assessment targeting two groups of residents; parents of children 0 to 4, and providers of services to families with children 0 to 4.

The Commission is developing a request for proposal process to allocate \$260,000 in fiscal year 2000-2001. A reserve has been established with \$25,000

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## SISKIYOU COUNTY

### County Profile

#### *Demographics*

Total births (1997)	425
0 to 5 Population	2,954
Ethnicity	
African-American	1%
Asian	1%
Latino	16%
Native American	4%
White	77%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	32.6%
State rank	51/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$659,588
Interest	16,564
Total Revenue	\$676,152
Expenses	
Total Expenses	\$ 42,297
Fund Balance (includes fund balance of \$50,282 from 7-1-99)	\$684,137

#### **Program Summary**

The Siskiyou Children and Families Commission submitted its strategic plan on June 1, 2000.

The Commission has set aside a portion of their funding to support small, short-term community-specific projects to sustain initial improvements in services, and providing structures for significant long-term improvements.

Project nominations have been solicited from ten community teams. \$300,000 is available to fund projects in 2000-2001.

Larger, more complex needs requiring more resources will be addressed in the 2001-2002 funding cycle.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## SOLANO COUNTY

### County Profile

#### *Demographics*

Total births (1997)	5,475
0 to 5 Population	35,730
Ethnicity	
African-American	15%
Asian	15%
Latino	20%
Native American	1%
	49%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	16.4%
State rank	11/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$5,779,945
Interest	218,107
Total Revenue	\$5,998,052
Expenses	
Total Expenses	\$ 154,035
Fund Balance (includes fund balance of \$2,786,986 from 7-1-99)	\$8,631,003

#### **Program Summary**

The Solano County Children and Families Commission submitted its strategic plan on August 1, 2000.

The Commission has hired an executive director and administrative secretary. The Commission has also established a budget for 2000-2001 and it has begun the operation of an Investment Strategies Committee and an Internal Systems Committee. Planning has begun for a Business Committee. In fiscal year 2000-2001, Commission anticipates funding the services and strategies that will support the goals and objectives in the Strategic Plan.

**Audit Findings:** The opinion of the Solano County Auditor-Controller reflects no material exceptions.

## SONOMA COUNTY

### County Profile

#### *Demographics*

Total births (1997)	5,409
0 to 5 Population	34,379
Ethnicity	
African-American	2%
Asian	4%
Latino	26%
Native American	1%
White	67%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	16.0%
State rank	9/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$8,394,636
Interest	213,956
Total Revenue	\$8,608,592
Expenses	
Total Expenses	\$ 239,007
Fund Balance (includes fund balance of \$66,535 from 7-1-99)	\$8,436,120

#### **Program Summary**

The Sonoma County Children and Families Commission submitted its strategic plan on May 1, 2000.

The Commission enlisted a Community Advisory Committee to supply a broad list of potential strategies that support the goals and objectives identified in the plan. The Commission ranked the strategies and allocated funds as follows:

1. Home Visitation Programs \$1,000,000
2. Expansion of Child Care \$1,000,000
3. Improving Access to Dental Care
4. Access to child care consultants \$ 150,000
5. Pre/perinatal substance abuse
6. Family literacy programs
7. Parent Education programs \$ 200,000
8. Collaboration with business community \$ 25,000
9. Public Education \$ 50,000
10. Integration/needs assessment \$ 50,000

Unfunded priorities will be supported with other funding sources (e.g. state funds) or from savings in other program areas.

**Audit Findings:** The opinion of the Sonoma County Auditor-Controller reflects no material exceptions.

**STANISLAUS COUNTY**

**County Profile**

*Demographics*

Total births (1997)	6,790
0 to 5 Population	44,765
Ethnicity	
African-American	2%
Asian	7%
Latino	40%
Native American	1%
White	51%

*Economics*

Children 0-4 Living in Poverty	
Percentage	27.9%
State rank	41/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$10,537,915
Interest	193,870
Total Revenue	\$10,731,785
Expenses	
Total Expenses	\$ 21,724
Fund Balance	\$10,796,284

**Program Summary**

The Children and Families Commission of Stanislaus County submitted its strategic plan on September 16, 2000.

The Commission has identified three types of goals: Policy goals, Research goals, and Service Delivery goals. To achieve their Policy goals the Commission intends to distribute funds through Master Contracts” to minimize duplication of costs and to foster collaborative efforts in the county.

The Service Delivery goals are to provide child care and child development for children birth through five years of age with parental education and support and early childhood health care integrated wherever possible.

The Commission also intends to provide funds on a one-time basis as matching monies for facilities needed by non-profit organizations and/or government agencies to rehabilitate, purchase and/or construct facilities that will provide long-term service to children in Stanislaus County who fall within program guidelines.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## SUTTER COUNTY

### County Profile

#### *Demographics*

Total births (1997)	1,210
0 to 5 Population	7,442
Ethnicity	
African-American	2%
Asian	14%
Latino	28%
Native American	1%
White	56%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	26.6%
State rank	34/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$ 9,395
Interest	49,931
Total Revenue	\$59,326
Expenses	
Total Expenses	\$ 9,395
Fund Balance (including fund balance of \$301 from 7-1-99)	\$50,234

#### **Program Summary**

The Sutter County Children and Families Commission submitted its strategic plan on September 1, 2000. The Commission's proposed annual budget, assuming an annual revenue of approximately \$900,000, is allocated as follows:

➤ Programs for children and Families	\$650,000	72%
➤ Children's Endowment Fund	\$ 50,000	6%
➤ Sutter County Initiative Fund	\$ 50,000	6%
➤ Administrative Costs	\$100,000	11%
➤ Program Evaluation	\$ 50,000	6%

The Children's Endowment fund will provide sustainable funding in the face of declining revenues. The Sutter County Initiative Fund will serve as a resource for one-time projects. This fund may be used to assist with larger infrastructure costs such as van, buildings or training.

Funds have also accumulated in an interest bearing account since January of 1999. This "Rollover Account", in the amount of \$1,766,000, will be allocated to the Endowment Fund (\$850,000), the Initiative Fund (\$850,000) and a Start-up Operational fund (\$66,000).

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions. [Note: The audit balance sheet references "Deferred Revenue" of \$1,806,471 with an accompanying "Note 2"]

#### **Note 2 – Deferred Revenue**

"The deferred revenue represents Proposition 10 funds. These funds have been received and will be used to offset expenses incurred in carrying out the strategic plan objectives."

**TEHAMA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	627
0 to 5 Population	4,468
Ethnicity	
African-American	1%
Asian	1%
Latino	29%
Native American	2%
White	68%

*Economics*

Children 0-4 Living in Poverty	
Percentage	29.9%
State rank	47/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$917,744
Interest	26,811
Total Revenue	\$944,555
Expenses	
Total Expenses	\$ 40,979
Fund Balance	\$903,576

**Program Summary**

The Tehama County Children and Families Commission submitted its strategic plan on June 1, 2000.

The Commission has completed their data collection process, community assessment, public inclusion, and recruitment and training of the planning task force.

The expenditure plan submitted by the Commission details projected expenditures on administration and planning of \$160,110 as follows.

Salary and benefits	\$65,239
Services and Supplies	\$77,316
Fixed Assets	\$ 3,000
Contingency	\$14,555

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**TRINITY COUNTY**

**County Profile**

*Demographics*

Total births (1997)	100
0 to 5 Population	798
Ethnicity	
African-American	1%
Asian	1%
Latino	3%
Native American	6%
White	89%

*Economics*

Children 0-4 Living in Poverty	
Percentage	24.8%
State rank	30/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$214,801
Interest	8,640
Total Revenue	\$223,441
Expenses	
Total Expenses	\$ 15,754
Fund Balance July 1	50,000
Fund Balance (including fund balance of \$50,000 from 7-1-99)	\$257,687

**Program Summary**

The Trinity County Children and Families Commission submitted its strategic plan on June 12, 2000. Due to the limited amount of funding available and the presence of relatively few service providers in the county, the Commission does not plan to conduct a formal competitive bid or Request for Proposal (RFP) process. Instead, the Commission will pursue a fund allocation process that seeks to maximize collaboration and open participation by existing and new community-based organizations.

The first year budget is set at \$200,000, and will be allocated as follows:

- Countywide comprehensive midwife program \$100,000
- Home-based child development services \$ 50,000
- Emergency dental services for young children \$ 5,000
- Improved nutrition and cognitive development \$ 7,000
- Tobacco Cessation programs \$ 3,000
- Allowance for small grants to support grants above \$ 10,000
- Planning, administration, evaluation \$ 25,000

The Commission has not yet developed a budget for fiscal year 1999-2000.

**Audit Findings:** The opinion of the Chief Deputy Auditor of Trinity County reflects no material exceptions.

**TULARE COUNTY**

**County Profile**

*Demographics*

Total births (1997)	6,934
0 to 5 Population	43,746
Ethnicity	
African-American	1%
Asian	4%
Latino	62%
Native American	<1%
White	31%

*Economics*

Children 0-4 Living in Poverty	
Percentage	44.7%
State rank	57/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$9,596,387
Interest	275,276
Total Revenue	\$9,871,663
Expenses	
Total Expenses	\$ 20,609
Fund Balance (includes fund balance of \$88,481 from 7-1-99)	\$9,939,535

**Program Summary**

The Tulare County Children and Families Commission submitted its strategic plan on April 1, 2000.

The Commission has decided to fund proposals based on the needs of the target population and where funding will have the greatest impact. The proposed allocation plan distributes funds as follows:

Administration and Planning	\$390,000	5.0%
Evaluation, data collection, systems	\$100,000	1.3%
Grant Program Funding:		
Child Care and Early Education	\$2,924,000	
Health Safety and Wellness	\$2,558,500	
Community Awareness, Parent Education & Support	\$1,096,500	
Collaboration and Integration	<u>\$731,000</u>	
Total Grant Program Funding	\$7,310,000	93.7%

**Audit Findings:** The opinion of the Tulare County Auditor-Controller reflects no material exceptions.

**TUOLUMNE COUNTY**

**County Profile**

*Demographics*

Total births (1997)	467
0 to 5 Population	2,986
Ethnicity	
African-American	1%
Asian	1%
Latino	10%
Native American	1%
White	87%

*Economics*

Children 0-4 Living in Poverty	
Percentage	22.7%
State rank	25/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$646,310
Interest	22,124
Total Revenue	\$668,434
Expenses	
Total Expenses	\$ 9,737
Fund Balance (including fund balance of \$50,111 from 7-1-99)	\$708,808

**Program Summary**

The Tuolumne County Children and Families Commission submitted its strategic plan on July 1, 2000.

The following priority areas will hold equal weight in funding allocation decisions and are consistent with the goals and objectives of the strategic plan:

- Substance abuse prevention, intervention and treatment for parents of young children
- Behavioral and psychosocial issues for young children and their caregivers
- Parent education
- Safe home environments
- Access to quality child care and early childhood education; and
- Access to medical and dental health services

The strategic plan outlines an initial funding cycle of three years. The expenditure plan calls for grants totaling \$390,000. Ten percent (approximately \$49,000) of the revenues are dedicated to one-time capital requests through Mini-grants not to exceed \$10,000. The Commission will set aside \$50,000 per annum for all costs related to administration, monitoring and evaluation.

The plan assumes annual tobacco tax revenues of approximately \$490,000.

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

## VENTURA COUNTY

### County Profile

#### *Demographics*

Total births (1997)	11,281
0 to 5 Population	71,758
Ethnicity	
African-American	2%
Asian	6%
Latino	46%
Native American	<1%
White	46%

#### *Economics*

Children 0-4 Living in Poverty	
Percentage	17.8%
State rank	14/58

#### *Financial Data*

Revenue	1999-2000
Prop 10	\$17,507,837
Interest	443,556
Other	143,952
Total Revenue	\$18,096,670
Expenses	
Total Expenses	\$ 192,879
Fund Balance	\$17,903,2791

#### **Program Summary**

The Ventura County Children and Families Commission submitted its strategic plan on April 1, 2000.

The Commission also met its objectives regarding the establishment of an interim administrative infrastructure to support the work of the Commission and transition to a permanent structure. The costs associated with the achievement of these two primary goals were \$192,879.

The Commission has approved for release, request for applications for the Barrier Reduction, High Impact/High Innovation, and Community Outreach and Education initiatives.

**Audit Findings:** The Ventura County Auditor-Controller noted one exception.

“The Commission is legally required to prepare an annual budget for FY 1999-2000. Therefore, a statement of revenues, expenditures, and changes in fund balance-budget and actual, for the general fund for the year ended June 30, 2000 cannot be presented. Presentation of such a statement for governmental funds that are legally required to adopt a budget is required by generally accepted accounting principles.”

**YOLO COUNTY**

**County Profile**

*Demographics*

Total births (1997)	2,106
0 to 5 Population	13,835
Ethnicity	
African-American	2%
Asian	9%
Latino	36%
Native American	1%
White	52%

*Economics*

Children 0-4 Living in Poverty	
Percentage	22.7%
State rank	27/58

*Financial Data*

Revenue	1999-2000
Prop 10	\$3,318,460
Interest	80,165
Other	69,050
Total Revenue	\$3,467,675
Expenses	
Total Expenses	\$ 147,722
Fund Balance	\$3,319,953

**Program Summary**

The Yolo County Children and Families Commission submitted its strategic plan on November 6, 2000.

During the first year the Commission will:

- Place \$750,000, or 26% of total funds available, in an endowment to extend the life of Proposition 10 dollars
- Set aside 3% for special projects, .5% for civic engagement activities, and .5% for media outreach
- Utilize 1% for policy development and advocacy activities directly related to child care and early learning
- Allocate \*5 for administrative purposes

The remaining 60% of the funds will be assigned to six specific outcomes:

- Decrease child abuse/neglect and domestic violence
- Decrease substance abuse in households with young children
- Increase community respect for all cultures and cultural competency in services
- Increase the number of five-year-olds who are “ready to learn”
- Increase children 0 to 5 who have a specific source of on-going health care
- Increase the supply of affordable child care

**Audit Findings:** The opinion of the independent auditor reflects no material exceptions.

**YUBA COUNTY**

**County Profile**

*Demographics*

Total births (1997)	1,046
0 to 5 Population	6,852
Ethnicity	
African-American	3%
Asian	18%
Latino	17%
Native American	1%
White	60%

*Economics*

Children 0-4 Living in Poverty	
Percentage	29.5%
State rank	46/58

*Financial Data*

	1999-2000
Revenue	
Prop 10	\$
Interest	
Total Revenue	\$
Expenses	
Total Expenses	\$
Fund Balance	\$

**Program Summary**

The Yuba County Children and Families Commission submitted its strategic plan on August 31, 2000.

The Commission estimates revenues of approximately \$720,000 yearly from Proposition 10. The expenditure plan proposes to allocate these funds as follows:

➤ Family Resource Centers and In-Home Support	\$276,000	38%
➤ Child Care Coordination and Training	\$ 50,000	7%
➤ Infant Health, Nutrition and Breastfeeding	\$ 79,200	11%
➤ Dental Health for Young Children	\$ 43,200	6%
➤ Substance Abuse Transitional Housing	\$108,000	15%
➤ Neighborhood Safety	\$ 14,400	2%
➤ Resource Development and Coordination	\$ 50,000	7%
➤ Staffing and Administration	\$ 50,000	7%
➤ Reserve Account	\$ 48,400	7%

**Audit Findings:** The Commission has not submitted a financial audit.

**SUMMARY MATRIX**

County	Strategic Plan Status	Audit Issues	Revenues	Interest	Other	Total Revenues	Total Expenses	Fund Balance on 7/99	Fund Balance on 6/00
Alameda	Submitted 12/01/1999	No issues	\$32,228,326	\$1,113,746	\$0	\$33,342,072	\$796,645	\$0	\$32,545,427
Alpine	(proj.) 2/2001	no audit submitted							
Amador	no strategic plan	No issues	\$419,033	\$60,647	\$0	\$479,680	\$23,184	\$0	\$456,496
Butte	Submitted 11/17/2000	No issues	\$3,338,014	\$94,771	\$0	\$3,432,785	\$62,135	\$0	\$3,370,650
Calaveras	Submitted 9/15/2000	No issues	\$341,042	\$11,321	\$0	\$352,363	\$30,695	\$216,456	\$538,124
Colusa	Submitted 9/12/2000	no audit submitted							
Contra Costa	Submitted 6/01/2000	draft audit	\$7,067,681	\$269,443	\$85,000	\$9,225,740	\$335,065	\$0	\$8,890,675
Del Norte	no strategic plan	No issues	\$552,839	\$11,227	\$0	\$564,066	\$25,518	\$0	\$538,548
El Dorado	Submitted 12/19/2000	No issues	\$2,635,592	\$63,965	\$0	\$2,699,557	\$71,167	\$0	\$2,628,390
Fresno	Submitted 6/01/2000	No issues	\$20,780,933	\$593,865	\$0	\$21,374,798	\$201,771	\$0	\$21,173,027
Glenn	(proj.) 1/2001	No issues	\$590,952	\$17,860	\$0	\$608,812	\$31,839	\$44,328	\$621,301
Humboldt	Submitted 6/01/2000	No issues	\$2,293,821	\$56,645		\$2,350,466	\$62,132	\$25,445	\$2,313,779
Imperial	Submitted 10/16/2000	No issues	\$3,745,254	\$88,563	\$0	\$3,833,817	\$101,845	\$0	\$3,731,972
Inyo	Submitted 11/01/2000	No issues	\$332,326	\$8,125	\$0	\$340,451	\$11,613	\$0	\$328,838
Kern	Submitted 2/01/2000	No issues	\$17,492,584	\$455,707	\$0	\$17,948,291	\$367,408	\$127,348	\$17,708,231
Kings	Submitted 2/01/2000	No issues	\$2,934,175	\$82,708	\$0	\$3,016,883	\$113,131	\$0	\$2,903,752
Lake	Submitted 6/01/2000	no audit submitted							
Lassen	Submitted 6/01/2000	draft audit	\$559,049	\$14,324	\$0	\$573,373	\$52,642	\$0	\$520,731
Los Angeles	Submitted 2/01/2000	No issues	\$253,543,572	\$6,583,501	\$5,253	\$260,132,326	\$688,708	\$0	\$259,443,618
Madera	Submitted 6/01/2000	No issues	\$3,083,775	\$77,426	\$0	\$3,161,201	\$25,570	\$50,404	\$3,186,035
Marin	Submitted 9/01/2000	No issues	\$4,114,287	\$97,592	\$0	\$4,211,879	\$327,179	\$28,880	\$3,913,580
Mariposa	no strategic plan	no audit submitted							
Mendocino	Submitted 7/24/2000	no audit submitted							
Merced	Submitted 3/01/2000	No issues*	\$90,883	\$0	\$0	\$90,883	\$90,883	\$0	\$5,120,130
Modoc	Submitted 6/01/2000	No issues	\$215,611	\$0	\$50,000	\$265,611	\$1,907	\$0	\$263,704
Mono	Submitted 6/01/2000	No issues	\$274,663	\$0	\$8,240	\$282,903	\$3,910	\$0	\$278,993
Monterey	no strategic plan	no audit submitted							
Napa	Submitted 4/01/2000	No issues	\$2,326,411	\$56,119	\$200	\$2,382,730	\$119,357	\$50,442	\$2,313,815
Nevada	Submitted 2/01/2000	No issues*	\$830,176	\$24,661	\$405,195	\$1,260,032	\$439,242	\$50,442	\$871,232
Orange	Submitted 2/01/2000	no audit submitted							
Placer	Submitted 6/01/2000	No issues	\$4,046,001	\$148,675	\$0	\$4,194,676	\$12,059	\$50,000	\$4,232,617
Plumas	Submitted 6/01/2000	No issues	\$245,487	\$9,213	\$0	\$254,700	\$31,190	\$46,635	\$270,145
Riverside	Submitted 2/01/2000	No issues	\$36,191,917	\$624,596	\$0	\$36,816,513	\$422,966	\$299,928	\$36,693,475
Sacramento	Submitted 9/01/2000	No issues	\$13,531,673	\$471,209	\$0	\$14,002,882	\$248,472	\$91,756	\$13,846,166

County	Strategic Plan Status	Audit Issues	Revenues	Interest	Other	Total Revenues	Total Expenses	Fund Balance on 7/99	Fund Balance on 6/00
San Benito	Submitted 6/01/2000	No issues	\$1,428,874	\$51,801	\$0	\$1,480,675	\$23,026	\$0	\$1,457,649
San Bernardino	Submitted 4/01/2000	No issues	\$39,192,398	\$372,339	\$0	\$39,564,737	\$149,930	\$361,457	\$39,776,264
San Diego	Submitted 4/01/2000	No issues	\$67,130,701	\$997,851	\$102,000	\$68,230,552	\$241,034	\$532,941	\$68,522,459
San Francisco	Submitted 6/01/2000	No issues	\$12,824,576	\$291,260	\$69,784	\$13,185,620	\$120,260	\$0	\$13,065,360
San Joaquin	Submitted 6/01/2000	No issues	\$13,531,673	\$471,209	\$0	\$14,002,882	\$248,473	\$91,756	\$13,846,165
San Louis Obispo	Submitted 6/01/2000	draft audit	\$3,865,970	\$96,941	\$0	\$3,962,911	\$104,197	\$50,406	\$3,909,120
San Mateo	Submitted 3/15/2000	No issues	\$15,725,597	\$52,119	\$177,000	\$15,954,716	\$415,601	(\$19,160)	\$15,519,955
Santa Barbara	Submitted 2/01/2000	No issues	\$8,911,752	\$185,888	\$0	\$9,097,640	\$263,491	\$28,883	\$8,863,032
Santa Clara	Submitted 2/01/2000	No issues	\$41,334,070	\$907,079	\$116,792	\$42,357,941	\$561,603	(\$33,757)	\$41,762,581
Santa Cruz	(proj.) 1/2001	draft audit	\$5,523,481	\$152,407	\$100,000	\$5,775,888	\$149,543	\$44,831	\$5,671,176
Shasta	Submitted 9/01/2000	No issues	\$2,815,368	\$26,950	\$27,448	\$2,869,766	\$112,919	\$50,000	\$2,806,847
Sierra	Submitted 10/19/2000	No issues	\$256,092	\$3,923	\$0	\$260,015	\$16,843	\$0	\$243,172
Siskiyou	Submitted 6/01/2000	No issues	\$659,588	\$16,564	\$0	\$676,152	\$42,297	\$50,282	\$684,137
Solano	Submitted 8/01/2000	No issues	\$5,779,945	\$218,107	\$0	\$5,998,052	\$154,035	\$2,786,986	\$8,631,003
Sonoma	Submitted 5/01/2000	No issues	\$8,394,636	\$213,956	\$0	\$8,608,592	\$239,007	\$66,535	\$8,436,120
Stanislaus	Submitted 9/16/2000	no audit submitted							
Sutter	Submitted 9/01/2000	No issues*	\$9,395	\$49,931	\$0	\$59,326	\$9,395	\$301	\$1,856,705
Tehama	<b>DRAFT</b> 11/01/2000	No issues	\$917,744	\$26,811	\$0	\$944,555	\$40,979	\$0	\$903,576
Trinity	Submitted 6/12/2000	No issues	\$214,801	\$8,640	\$0	\$223,441	\$15,754	\$50,000	\$257,687
Tulare	Submitted 4/01/2000	draft audit	\$9,596,387	\$275,276	\$0	\$9,871,663	\$20,609	\$88,481	\$9,939,535
Tuolumne	Submitted 7/01/2000	No issues	\$646,310	\$22,124	\$0	\$668,434	\$9,737	\$50,111	\$708,808
Ventura	Submitted 4/01/2000	one exception*	\$17,507,837	\$443,556	\$145,277	\$18,096,670	\$192,879	\$0	\$17,903,791
Yolo	Submitted 11/6/2000	No issues	\$3,318,460	\$80,165	\$69,050	\$3,467,675	\$147,722	\$0	\$3,319,953
Yuba	Submitted 11/6/2000	no audit submitted							
<b>Total</b>			\$673,391,732	\$16,000,806	\$1,361,239	\$692,557,393	\$7,977,567	\$5,282,117	\$696,788,546

CALIFORNIA CHILDREN FAMILIES COMMISSION  
Monthly Disbursements to Counties - FY98/99 and FY99/00

	FY1998/1999															
	\$333,530,991															
County	June	July	August	September	October	November	December	January	February	March	April	May	June	FY Dist.	Total Distributed	
	\$266,824,793	\$46,658,724	\$49,144,852	\$52,633,541	\$37,817,556	\$41,968,545	\$48,855,085	\$55,758,985	\$38,719,948	\$39,283,833	\$47,770,614	\$39,539,887	\$48,528,868	\$546,680,438	\$813,505,231	
Alameda	\$10,570,695	\$1,848,461	\$1,946,953	\$2,085,163	\$1,498,204	\$1,662,652	\$1,935,473	\$2,208,982	\$1,533,953	\$1,556,293	\$1,892,510	\$1,566,437	\$1,922,550	\$21,657,629	\$32,228,324	
Alpine	\$3,563	\$623	\$656	\$703	\$505	\$560	\$652	\$745	\$517	\$525	\$642	\$528	\$648	\$7,305	\$10,868	
Amador	\$137,440	\$24,034	\$25,314	\$27,111	\$19,480	\$21,618	\$25,165	\$28,721	\$19,944	\$20,235	\$24,606	\$20,367	\$24,997	\$281,593	\$419,033	
Butte	\$1,146,864	\$200,548	\$211,234	\$226,229	\$162,547	\$180,389	\$209,988	\$239,663	\$166,426	\$168,849	\$205,327	\$169,950	\$208,586	\$2,349,737	\$3,496,601	
Calaveras	\$166,456	\$29,108	\$30,658	\$32,835	\$23,592	\$26,182	\$30,478	\$34,785	\$24,155	\$24,507	\$29,801	\$24,667	\$30,274	\$341,040	\$507,496	
Colusa	\$156,275	\$27,327	\$28,783	\$30,827	\$22,149	\$24,580	\$28,614	\$32,657	\$22,678	\$23,008	\$27,978	\$23,158	\$28,423	\$320,182	\$476,456	
Contra Costa	\$6,258,120	\$1,094,336	\$1,152,646	\$1,234,469	\$886,975	\$984,332	\$1,145,849	\$1,307,774	\$908,139	\$921,365	\$1,120,414	\$927,370	\$1,138,198	\$12,821,867	\$19,079,987	
Del Norte	\$164,929	\$28,840	\$30,377	\$32,534	\$23,376	\$25,941	\$30,198	\$34,465	\$23,933	\$24,282	\$29,528	\$24,440	\$29,996	\$337,912	\$502,840	
El Dorado	\$848,058	\$148,297	\$156,199	\$167,287	\$120,197	\$133,390	\$155,278	\$177,221	\$123,065	\$124,857	\$151,831	\$125,671	\$154,241	\$1,737,533	\$2,585,591	
Fresno	\$7,185,589	\$1,256,519	\$1,323,470	\$1,417,421	\$1,018,426	\$1,130,212	\$1,315,667	\$1,501,589	\$1,042,728	\$1,057,913	\$1,286,462	\$1,064,809	\$1,306,882	\$14,722,098	\$21,907,687	
Glenn	\$217,359	\$38,009	\$40,034	\$42,876	\$30,807	\$34,188	\$39,798	\$45,422	\$31,542	\$32,001	\$38,915	\$32,210	\$39,532	\$445,334	\$662,694	
Humboldt	\$752,359	\$131,562	\$138,572	\$148,409	\$106,633	\$118,338	\$137,755	\$157,222	\$109,178	\$110,768	\$134,698	\$111,490	\$136,836	\$1,541,461	\$2,293,820	
Imperial	\$1,212,021	\$211,942	\$223,235	\$239,082	\$171,782	\$190,637	\$221,919	\$253,279	\$175,881	\$178,442	\$216,993	\$179,605	\$220,437	\$2,483,233	\$3,695,254	
Inyo	\$96,717	\$16,913	\$17,814	\$19,078	\$13,708	\$15,213	\$17,709	\$20,211	\$14,035	\$14,239	\$17,316	\$14,332	\$17,591	\$198,158	\$294,875	
Kern	\$5,737,374	\$1,003,275	\$1,056,732	\$1,131,748	\$813,168	\$902,425	\$1,050,502	\$1,198,952	\$832,572	\$844,697	\$1,027,183	\$850,203	\$1,043,487	\$11,754,942	\$17,492,316	
Kings	\$1,060,836	\$185,505	\$195,389	\$209,259	\$150,354	\$166,858	\$194,237	\$221,685	\$153,942	\$156,184	\$189,925	\$157,202	\$192,940	\$2,173,481	\$3,234,317	
Lake	\$287,607	\$50,293	\$52,973	\$56,733	\$40,763	\$45,237	\$52,660	\$60,102	\$41,736	\$42,344	\$51,491	\$42,620	\$52,309	\$589,289	\$876,866	
Lassen	\$166,965	\$29,197	\$30,752	\$32,935	\$23,664	\$26,262	\$30,571	\$34,891	\$24,229	\$24,582	\$29,892	\$24,742	\$30,367	\$342,083	\$509,048	
Los Angeles	\$82,482,577	\$14,423,441	\$15,191,969	\$16,270,415	\$11,690,403	\$12,973,584	\$15,102,395	\$17,236,572	\$11,969,357	\$12,143,668	\$14,767,156	\$12,222,820	\$15,001,550	\$168,993,330	\$251,475,906.37	
Madera	\$1,011,460	\$176,870	\$186,295	\$199,519	\$143,356	\$159,091	\$185,196	\$211,367	\$146,777	\$148,914	\$181,085	\$149,885	\$183,960	\$2,072,316	\$3,083,775	
Marin	\$1,349,461	\$235,976	\$248,549	\$266,193	\$191,262	\$212,255	\$247,084	\$282,000	\$195,825	\$198,677	\$241,599	\$199,972	\$245,434	\$2,764,826	\$4,114,287	
Mariposa	\$68,720	\$12,017	\$12,657	\$13,556	\$9,740	\$10,809	\$12,583	\$14,361	\$9,972	\$10,117	\$12,303	\$10,183	\$12,499	\$140,796	\$209,517	
Mendocino	\$521,765	\$91,239	\$96,101	\$102,923	\$73,951	\$82,068	\$95,534	\$109,034	\$75,715	\$76,818	\$93,413	\$94,896	\$109,010	\$1,069,010	\$1,590,775	
Merced	\$1,837,629	\$321,340	\$338,462	\$362,489	\$260,450	\$289,038	\$336,466	\$384,014	\$266,665	\$270,549	\$328,997	\$272,312	\$334,220	\$3,765,020	\$5,602,632	
Modoc	\$49,886	\$8,723	\$9,188	\$9,840	\$7,070	\$7,846	\$9,134	\$10,425	\$7,239	\$7,345	\$8,931	\$7,392	\$9,073	\$102,208	\$152,094	
Mono	\$60,067	\$10,504	\$11,063	\$11,849	\$8,513	\$9,448	\$10,998	\$12,552	\$8,716	\$8,843	\$10,754	\$8,901	\$10,925	\$123,067	\$183,133	
Monterey	\$3,420,739	\$598,173	\$630,045	\$674,771	\$484,828	\$538,044	\$626,331	\$714,840	\$496,396	\$503,625	\$612,427	\$506,908	\$622,148	\$7,008,536	\$10,429,276	
Napa	\$763,049	\$133,432	\$140,541	\$150,518	\$108,148	\$120,019	\$139,713	\$159,456	\$110,729	\$112,341	\$136,611	\$113,074	\$138,780	\$1,563,363	\$2,326,411	
Nevada	\$405,195	\$70,855	\$74,630	\$79,928	\$57,429	\$63,733	\$74,190	\$84,674	\$58,799	\$59,656	\$72,543	\$60,044	\$73,695	\$830,178	\$1,235,373	
Orange	\$24,172,715	\$4,226,999	\$4,452,227	\$4,768,281	\$3,426,042	\$3,802,097	\$4,425,976	\$5,051,427	\$3,507,794	\$3,558,878	\$4,327,729	\$3,582,075	\$4,396,422	\$49,525,947	\$73,698,663	
Placer	\$1,327,064	\$232,059	\$244,424	\$261,775	\$188,087	\$208,732	\$242,983	\$277,320	\$192,575	\$195,380	\$237,589	\$196,653	\$241,360	\$2,718,937	\$4,046,000	
Plumas	\$79,410	\$13,886	\$14,626	\$15,664	\$11,255	\$12,490	\$14,540	\$16,594	\$11,523	\$11,691	\$14,217	\$11,768	\$14,443	\$162,698	\$242,108	
Riverside	\$11,870,271	\$2,075,713	\$2,186,314	\$2,341,515	\$1,682,395	\$1,867,060	\$2,173,423	\$2,480,558	\$1,722,540	\$1,747,625	\$2,125,178	\$1,759,016	\$2,158,910	\$24,320,247	\$36,190,518	
Sacramento	\$8,812,476	\$1,541,007	\$1,623,117	\$1,738,339	\$1,249,008	\$1,386,104	\$1,613,547	\$1,841,563	\$1,278,812	\$1,297,435	\$1,577,730	\$1,305,892	\$1,602,773	\$18,055,325	\$26,867,801	
San Benito	\$452,026	\$79,044	\$83,256	\$89,166	\$64,066	\$71,099	\$82,765	\$94,461	\$65,595	\$66,551	\$80,928	\$66,984	\$82,212	\$926,128	\$1,378,154	
San Bernardino	\$14,415,464	\$2,520,782	\$2,655,097	\$2,843,577	\$2,043,130	\$2,267,391	\$2,639,443	\$3,012,432	\$2,091,882	\$2,122,347	\$2,580,853	\$2,136,180	\$2,621,818	\$29,534,932	\$43,950,396	
San Diego	\$22,018,464	\$3,850,292	\$4,055,448	\$4,343,336	\$3,120,716	\$3,463,257	\$4,031,537	\$4,601,249	\$3,195,182	\$3,241,714	\$3,942,046	\$3,262,844	\$4,004,617	\$45,112,238	\$67,130,702	
San Francisco	\$4,172,080	\$729,557	\$768,430	\$822,980	\$591,316	\$656,221	\$763,900	\$871,849	\$605,426	\$614,243	\$746,943	\$618,247	\$758,799	\$8,547,911	\$12,719,992	
San Joaquin	\$4,438,307	\$776,111	\$817,465	\$875,495	\$629,049	\$698,096	\$812,645	\$927,483	\$644,059	\$653,439	\$794,606	\$657,698	\$807,219	\$9,093,367	\$13,531,675	
San Luis Obispo	\$1,268,015	\$221,733	\$233,548	\$250,127	\$179,718	\$199,445	\$232,171	\$264,980	\$184,006	\$186,686	\$227,017	\$187,903	\$230,621	\$2,597,956	\$3,865,971	
San Mateo	\$5,115,838	\$894,589	\$942,255	\$1,009,144	\$725,077	\$804,664	\$936,700	\$1,069,068	\$742,378	\$753,190	\$915,907	\$758,099	\$930,445	\$10,481,516	\$15,597,354	
Santa Barbara	\$2,946,824	\$515,301	\$542,758	\$581,287	\$417,659	\$463,502	\$539,558	\$615,805	\$427,625	\$433,852	\$527,581	\$436,680	\$535,955	\$6,037,562	\$8,984,386	
Santa Clara	\$13,446,763	\$2,351,389	\$2,476,678	\$2,652,493	\$1,905,834	\$2,115,025	\$2,462,075	\$2,810,001	\$1,951,310	\$1,979,728	\$2,407,423	\$1,992,632	\$2,445,636	\$27,550,223	\$40,996,986	
Santa Cruz	\$1,811,668	\$316,800	\$333,680	\$357,368	\$256,771	\$284,955	\$331,713	\$378,588	\$266,898	\$266,727	\$324,350	\$268,465	\$329,498	\$3,711,813	\$5,523,481	
Shasta	\$1,018,077	\$178,028	\$187,514	\$200,825	\$144,294	\$160,132	\$186,408	\$212,750	\$147,737	\$149,889	\$182,270	\$150,866	\$185,163	\$2,085,874	\$3,103,951	
Sierra	\$6,108	\$1,068	\$1,125	\$1,205	\$866	\$961	\$1,118	\$1,276	\$886	\$899	\$1,094	\$905	\$1,111	\$12,515	\$18,624	
Siskiyou	\$216,341	\$37,831	\$39,847	\$42,675	\$30,662	\$34,028	\$39,612	\$45,209	\$31,394	\$31,851	\$38,732	\$32,059	\$39,347	\$443,248	\$659,590	
Solano	\$2,786,986	\$487,351	\$513,318	\$549,758	\$395,005	\$438,362	\$510,292	\$582,403	\$404,430	\$410,320	\$498,964	\$412,994	\$506,884	\$5,710,080	\$8,497,066	
Sonoma	\$2,753,390	\$481,766	\$507,130	\$543,130	\$390,243	\$433,077	\$504,140	\$575,382	\$399,555	\$405,374	\$492,949	\$408,016	\$500,774	\$5,641,246	\$8,394,636	
Stanislaus	\$3,456,372	\$604,404	\$636,608	\$681,800	\$489,878	\$543,649	\$632,855	\$722,286	\$501,567	\$508,872	\$618,807	\$512,188	\$628,629	\$7,081,542	\$10,537,914	
Sutter	\$615,937	\$107,707	\$113,446	\$121,499	\$87,298	\$96,880	\$112,777	\$128,714	\$89,381	\$90,683	\$110,273	\$91,274	\$112,024	\$1,261,954	\$1,877,890	
Tehama	\$319,167	\$55,812	\$58,785	\$62,959	\$45,236	\$50,201	\$58,439	\$66,697	\$46,316	\$46,990	\$57,142	\$47,296	\$58,049	\$653,921	\$973,089	
Trinity	\$50,904	\$8,901	\$9,376	\$10,041	\$7,215	\$8,007	\$9,320	\$10,637	\$7,387	\$7,494	\$9,114	\$7,543	\$9,258	\$104,294	\$155,198	

CALIFORNIA CHILDREN FAMILIES COMMISSION  
 Monthly Disbursements to Counties - FY98/99 and FY99/00

County	June	July	August	September	October	November	December	January	February	March	April	May	June	FY Dist.	Total Distributed
Tulare	\$3,529,674	\$617,222	\$650,109	\$696,259	\$500,267	\$555,178	\$646,276	\$737,604	\$512,204	\$519,664	\$631,930	\$523,051	\$641,961	\$7,231,725	\$10,761,398
Tuolumne	\$237,721	\$41,569	\$43,784	\$46,893	\$33,693	\$37,391	\$43,526	\$49,677	\$34,497	\$34,999	\$42,560	\$35,227	\$43,236	\$487,052	\$724,773
Ventura	\$5,742,464	\$1,004,165	\$1,057,670	\$1,132,752	\$813,890	\$903,225	\$1,051,434	\$1,200,016	\$833,311	\$845,446	\$1,028,094	\$850,957	\$1,044,413	\$11,765,372	\$17,507,836
Yolo	\$1,072,035	\$187,463	\$197,452	\$211,468	\$151,941	\$168,619	\$196,288	\$224,026	\$155,567	\$157,833	\$191,930	\$158,861	\$194,977	\$2,196,425	\$3,268,461
Yuba	\$532,454	\$93,108	\$98,070	\$105,031	\$75,466	\$83,749	\$97,491	\$111,268	\$77,266	\$78,392	\$95,327	\$78,903	\$96,840	\$1,090,912	\$1,623,366
Totals	\$266,824,793	\$46,658,724	\$49,144,852	\$52,633,541	\$37,817,556	\$41,968,545	\$48,855,085	\$55,758,985	\$38,719,948	\$39,283,833	\$47,770,618	\$39,539,887	\$48,528,868	\$546,680,442	\$813,505,235

# PROPOSITION 10



Results to be  
Achieved

Adopted March 16, 2000





## RESULTS TO BE ACHIEVED

*Adopted March 16, 2000*

### INTRODUCTION

Health and Safety Code Section 130125 (b) requires the California Children and Families Commission (State Commission) to adopt guidelines for County Commissions to use in developing their strategic plans. The guidelines are for the development of “an integrated and comprehensive statewide program of promoting, supporting, and improving early childhood development that enhances the intellectual, social, emotional, and physical development of children in California.” In addition, Health and Safety Code Section 130125 (c) requires the Commission to “define the results to be achieved by the adopted guidelines,” and to collect and analyze data “to measure progress toward attaining such results.”

In framing the guidelines, the State Commission organized this document around three long-range outcomes, or strategic results for children and families:

- Improved Family Functioning: Strong Families
- Improved Child Development: Children Learning and Ready for School
- Improved Child Health: Healthy Children

In addition, *the State Commission added results for the systems that support achieving these results*. Achieving these results is a long-term process that begins with developing county-level capacity to provide effective supports and services. No matter how quickly these support services are put into place, it will take some time before improvements in child and family results will be visible.



Developing the capacity to measure child and family results will also take time. While some results can already be measured on a population-wide basis (e.g., percentage of women receiving adequate prenatal care), other measurements will be family specific (e.g., knowledge of parenting skills, children in safe families). In most counties, there is little capacity to establish baseline data and measure change over time for these more specific results.

The purpose of this first set of proposed *short-term results* is to establish a strong and clear agenda for early accountability and feedback as the California Children and Families Act (the Act) develops. To do this, we have identified critical developmental processes that are measurable and must be accomplished in the next two to three years before the longer-term child and family results can be achieved. The *example indicators* represent measures that may be used to evaluate progress in achieving the short-term results.

Ultimately, *long-term results* will be measured as well. To prepare for this second stage in the accountability and feedback process, it is important for County Commissions to clearly identify the desired long-term results in the strategic plan and to establish the expectation among funded programs that these are results being sought. The County Commissions, contractors and grantees will need to develop systems to measure the long-term child and family results and build evaluation into the program costs. The State Commission will fund the development of indicators, data collection tools, and evaluation projects to support and complement the County Commissions' efforts.

The results presented here are not mandated areas that the County Commissions must address but represent a menu of results and indicators that County Commissions may utilize. While individual County Commissions may not focus on all results areas, especially during the early years of Proposition 10, using common indicators and data elements in selected areas will allow aggregation for a statewide picture of Proposition 10 accomplishments.

The following results are based on the three strategic results defined by the guidelines; with the addition of a fourth result area for integrated, comprehensive, inclusive, and culturally and linguistically appropriate services. This Improved Systems for Families result area appears first in the document for added emphasis. It should serve as a screen for implementing programs to achieve results in the other

Promoting Improved Systems:  Strong Families  Children Learning and Ready for School  Healthy Children
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three areas. It is not intended to suggest that government systems are more important than the results they achieve. However, adding isolated programs to the current menu of services without attending to coordination and access issues will produce more fragmentation and may deter the achievement of sustained long-term results for children and families. Integrating services into a consumer-oriented and easily accessible system” requires deliberate and collaborative work in this result area.



## **IMPROVED SYSTEMS FOR FAMILIES: INTEGRATED, ACCESSIBLE, INCLUSIVE, AND CULTURALLY APPROPRIATE SERVICES**

The Act specifies that all county strategic plans shall describe how programs, services, and projects relating to early childhood development within the county will be integrated into a consumer-oriented and easily accessible system. With California’s size and diversity, this accessibility logically must address geographic, cultural, and linguistic barriers as well as financial and other barriers to care and services.

### **LONG-TERM RESULTS OF IMPROVED SYSTEMS FOR FAMILIES**

- A. Services reduce disparities in health status, school readiness, and family functioning across ethnicities and geographic areas.*
- B. Culturally and linguistically appropriate services and special needs services are integrated in all systems and are accessible for families with special needs and diverse cultural and linguistic backgrounds.*
- C. Families can identify a single point of entry to all services they need to support their children.*
- D. Client and service information is integrated and shared in a respectful, confidential manner.*
- E. Investments are directed toward effective practices.*
- F. Parents and residents take action to support children’s and communities’ overall health.*

### **SHORT-TERM RESULTS OF IMPROVED SYSTEMS FOR FAMILIES**

<b><i>Short-term Results</i></b>	<b><i>Example Indicators and Measures</i></b>
<b><i>1. Increased service integration</i></b>	<ul style="list-style-type: none"><li>1.1 Joint community planning efforts and decisions on revenue maximization and fund allocations</li><li>1.2 Number of agencies and groups collaborating to provide integrated services that have signed Memorandums of Understanding with core players outlining their goals and roles. This includes addressing such issues as facilitation of entry into the service system, coordinated service delivery, shared information, and non-duplication of effort.</li></ul>

- 1.3 Policy makers' knowledge about community resources/needs assessments, research on integrated systems and effective practices, and results-based accountability
- 1.4 Number of service providers with interdisciplinary training
- 1.5 Number of service and support sites offering more comprehensive services
- 1.6 Use of centralized resources, such as registries and databases
- 1.7 Innovation and research to advocate for investment in system improvements and to identify effective practices
- 1.8 Pooled resources to address root causes and community conditions
- 1.9 Shared accountability across programs on a countywide basis for agreed upon results

***2. Increased accessibility of services***

- 2.1 Rate of data collection, analysis, and reporting by ethnicity, sex, geographic area and other significant sub-groups
- 2.2 Service capacity in underserved areas and among underserved populations
- 2.3 Number of families who have access to services through development of conveniently located service sites, co-location with other service providers and community-based organizations, or multi-disciplinary home-based services
- 2.4 Availability of services to working families through flexible scheduling
- 2.5 Availability of quality services in typical environments to families of children with special needs through the training of service providers (e.g., child care) to serve children with special needs or expanding the capacity of providers with specialties and expertise in special needs to meet a broader range of needs
- 2.6 New services in former “gap” areas such as services for special needs children, ages three to five
- 2.7 Development and use of informal supports

- 3. Increased cultural competence in service provision***
- 3.1 Number and types of child and family services available in locally appropriate languages other than English
  - 3.2 Number and types of cultural diversity training (such as ESL, culturally specific foodways and healthcare practices) available and delivered to providers of services to children and families
  - 3.3 Number of service providers who are ethnically and culturally reflective of their communities
  - 3.4 Number of programs and materials that are developed specifically for culturally and linguistically diverse populations
- 4. Increased public engagement in policy***
- 4.1 Number of service recipients participating on policy boards and in program implementation
  - 4.2 Number of public input opportunities (e.g., hearings, focus groups, surveys)
  - 4.3 Accessibility and completion of parent policy and advocacy training
  - 4.4 Families participating in formal and informal community associations
  - 4.5 Families utilizing peer support groups



## **IMPROVED FAMILY FUNCTIONING: STRONG FAMILIES**

In order to strengthen families, the Act identifies the needs for parent education and support services in all areas required for, and relevant to, informed and healthy parenting. At present, there is limited capacity at the local level to provide such parental education and support. Short-term objectives emphasize expansion of in-home and facility-based teams with an emphasis on coordination and building upon existing services and structures in a culturally appropriate and accessible manner. In the long term, the desired outcome is for families to be self-sufficient and supportive of their children’s healthy development.

While improved family functioning and family stability are dependent on meeting basic needs (e.g., food, clothing, housing, and income), Proposition 10 resources will not have a direct impact in these areas. Basic needs and family stability will most likely be addressed to some degree in work with other collaborative partners to improve family-serving systems (refer to “Improved Systems for Families” results). The Long-term Results listed below more closely reflect the Proposition 10 direct target areas. It is important to note that the term “parents” is intended to include grandparents, guardians, foster parents, and other primary caregivers.

### **LONG-TERM RESULTS OF IMPROVED FAMILY FUNCTIONING**

- A. Parents are knowledgeable about and practice healthy behavior prior to and during pregnancy.*
- B. Parents provide effective and nurturing newborn and infant care.*
- C. Parents are knowledgeable about child development and practice effective parenting skills.*
- D. Parents understand and provide their children with healthy diets and physical activity.*
- E. Fewer teenagers have babies and parenting teenagers delay subsequent pregnancies.*
- F. Children are safe in their homes and their communities.*
- G. Families are safe in their communities.*
- H. Families are self-sufficient in areas targeted by the local initiative.*
- I. Children are in environments free of tobacco and other substance abuse.*

**SHORT-TERM RESULTS OF IMPROVED FAMILY FUNCTIONING**

<i>Short-term Results</i>	<i>Example Indicators and Measures</i>
<b>1. Increased capacity to provide parenting education*</b>	1.1 Number of parent education classes/opportunities available either in the classroom or delivered through other means, e.g., home visitation
	1.2 Number of parents/prospective parents participating in parent education classes and other educational opportunities
	1.3 Number of parents receiving parenting education materials/kits at the time of their child’s birth, at routine checkups and doctor/clinic visits
	* Increased capacity to provide parenting education addressing such issues as: nutrition, newborn and infant care, nurturing and teaching for optimal childhood development, parenting and other necessary skills, child abuse prevention, avoidance of tobacco, drugs and alcohol during pregnancy.
<b>2. Increased capacity to provide parent support services*</b>	2.1 Number of families served by home visitation programs
	2.2 Number of families served in family resource centers
	2.3 Number of families served through parent support hot lines/warm lines
	2.4 Availability and use of mutual support and self-help groups
	2.5 Number of families receiving appropriate referrals, voluntary interventions, and family support services (e.g., tobacco and other substance abuse treatment, parenting assistance, job preparation supports)
	2.6 Number of incidents requiring crisis-oriented family intervention
	* Increased capacity to provide parent support services addressing such issues as: self-sufficiency, domestic violence prevention and treatment, tobacco and other substance abuse control and treatment, voluntary intervention for families at risk, and other prevention and family services and counseling critical to successful early childhood development.



## **IMPROVED CHILD DEVELOPMENT: CHILDREN LEARNING AND READY FOR SCHOOL**

The Act stresses the need for high quality, accessible and affordable early care for children, both in-home and at child care facilities, so that children will be well cared for, nurtured, and stimulated in the critical early years and will be ready for school at kindergarten. In the short run and over time, the deficiency of high-quality child care services, lack of education and support for providers, and the high cost of child care must be addressed.

### **LONG-TERM RESULTS OF IMPROVED CHILD DEVELOPMENT**

- A. Children receive quality child care (as defined by provider training, adequate compensation, adult to child ratios, group size, lack of staff turnover, physical facility, affordable fees, and developmentally appropriate activities).*
- B. Infants and toddlers, including those with developmental delays and special needs, have access to and receive quality early care.*
- C. Children enter kindergarten “ready for school.”*
- D. Children in elementary grades attend school regularly.*
- E. Children successfully complete first grade without being retained.*
- F. Children are reading by the third grade.*
- G. Parents are knowledgeable about quality child care and available options.*

**SHORT-TERM RESULTS OF IMPROVED CHILD DEVELOPMENT**

<i>Short-term Results</i>	<i>Example Indicators and Measures</i>
<b><i>1. Increased capacity to serve infants and children in child care facilities</i></b>	1.1 Number of available licensed child care spaces for children 0-5
	1.2 Number of accredited family child care homes and child care centers
	1.3 Availability of child care options for families with alternative work schedules
	1.4 Amount of accessible information on accreditation
	1.5 Incentives linked to accreditation
	1.6 Supports to help unlicensed providers move to licensed
<b><i>2. Increased supports and educational opportunities for child care providers</i></b>	2.1 Access to and support for unit-bearing continued education and training for child care providers
	2.2 Establishment of tracking systems to monitor education and training levels of providers
	2.3 Establishment of incentive/compensation programs linked to higher levels of training and longevity of child care providers
	2.4 Ability of providers and their facilities
	2.5 Number and quality of mentoring and networking opportunities for providers
<b><i>3. Increased access to licensed family child care and center-based early child care</i></b>	3.1 Number of child care resource and referral services provided
<b><i>4. Increased capacity to serve children with special needs</i></b>	4.1 Number of children with developmental delays and other special needs who have access to quality child care programs in typical environments

***5. Increased readiness  
for preschool and  
kindergarten***

- 5.1 Number of parents who confer regularly with child care provider
- 5.2 Number of child care providers receiving training about school readiness
- 5.3 Number of children who receive mental health and developmental screenings and appropriate referral services
- 5.4 Number of preschool and kindergarten transitions programs conducted through child care provider/school/family partnerships
- 5.5 Availability and use of family literacy programs
- 5.6 Availability and use of libraries, books, and other learning resources
- 5.7 Evidence of parents' knowledge of developing children's cognitive skills, especially for parents of children who are not in licensed care.
- 5.8 Number of child care providers delivering bilingual and ESL instruction/services
- 5.9 Number of free or reduced price entrance fees to cultural arts programs
- 5.10 Number of community-wide family-focused events
- 5.11 Number of exhibits geared to young children that address issues of diversity



## IMPROVED CHILD HEALTH: HEALTHY CHILDREN

The Act emphasizes the need for integrated services and systems to optimize individual, family, and community health. In the short run, this involves developing greater access to quality health services for pregnant women, infants, and children. It includes developing greater capacity to identify and treat children and families with special conditions and developmental delays, to reduce exposure to tobacco, alcohol, and drugs during the prenatal period, and exposure to tobacco smoke in the subsequent years, and to reduce injuries to infants and children. Additional needs are to expand access to dental services for all children and mental health services when needed. Access to existing services is to be maximized before new services are developed.

### LONG-TERM RESULTS OF IMPROVED CHILD HEALTH

- A. *Children are born healthy and at healthy birth weight.*
- B. *Children are healthy and well nourished.*
- C. *Children receive preventive and ongoing regular health, mental health, and dental care.*
- D. *During pregnancy, women refrain from use of tobacco, drugs, and alcohol.*
- E. *Children are free of injuries, intentional and unintentional.*
- F. *Children are in safe and healthy environments.*

### SHORT-TERM RESULTS OF IMPROVED CHILD HEALTH

<i>Short-term Results</i>	<i>Example Indicators and Measures</i>
<b>1. Increased health service capacity in Prop. 10 target areas</b>	1.1 Number of screenings and services, such as perinatal services, immunizations, mental health assessment, child health screenings
<b>2. Increased maternal access to perinatal health care services</b>	2.1 Number of women enrolled in existing or new programs providing prenatal services to women
	2.2 Percentage of infants born with healthy birth-weights

***3. Increased child access to health, mental health and dental services***

- 3.1 Percentage of children with up-to-date immunizations at age two and at entry to kindergarten
- 3.2 Number of children with dental caries, especially untreated dental caries
- 3.3 Number of child visits to emergency rooms
- 3.4 Number of children appropriately receiving mental health services
- 3.5 Number of providers serving children in underserved populations
- 3.6 Number of infants and children enrolled in health insurance/service programs providing medical and dental coverage
- 3.7 Number of children with a primary care provider/primary medical home
- 3.8 Number of services delivered to remote or rural areas or number of affordable transportation services to health centers
- 3.9 Number of children's service providers who are trained to screen and appropriately refer children for mental health/psycho-social/developmental assessment
- 3.10 Availability and use of health advisor hot lines
- 3.11 Number of parents and children's service providers receiving prevention education about dental caries in children
- 3.12 Availability and effective use of medications and equipment for chronic health conditions (such as inhalers for asthmatics)

***4. Increased access to early screening and intervention for developmental delays and other special needs***

- 4.1 Number of referrals of children to existing or new services for screening and early intervention for developmental delays and other special needs through expanded interagency relationships and training

***5. Increased access to smoking, alcohol, substance abuse cessation and treatment supports***

- 5.1 Number of pregnant women accessing smoking, substance abuse or alcohol treatment services

***6. Increased access to proper nutrition and exercise***

- 6.1 Number of infants who are breast feeding
- 6.2 Number of children who are hungry or malnourished (overweight, underweight, or anemic)
- 6.3 Child care provider knowledge and application of healthy child nutrition and physical activity practices
- 6.4 Access to nutrition education and services
- 6.5 Community offerings of affordable and accessible activities promoting physical activity for families with young children
- 6.6 Availability of parks, gymnasiums and other health-enhancing recreational spaces and programs for family physical activities

***7. Increased child access to healthy and safe environments***

- 7.1 Amount and use of funds to make child care centers and family child care homes safer
- 7.2 Number of families who use tobacco in their homes
- 7.3 Number of injuries related to guns

**CALIFORNIA CHILDREN AND FAMILIES COMMISSION**  
**2000-2001 FISCAL YEAR OBJECTIVES AND PRIORITIES**

**Adopted July 20, 2000**

The California Children and Families Commission (State Commission) was created in November 1998 by the passage of Proposition 10 (Prop 10), the California Children and Families Act (Act). While the majority of the funding generated by Prop10 goes to County Commissions for use in their own communities, the State Commission retains significant resources that it seeks to direct toward strategic activities that will have statewide benefit in carrying out the fundamental purposes of the Act. The following offers an overview of the State Commission's philosophy, role, and objectives and priorities that will guide the efforts of the Commission for the coming year, as well as general information about the Commission's funding process.

**Purpose of Prop 10:** The purpose of Prop10, the California Children and Families Act, is to help make sure that all our youngest Californians, from prenatal to five years old, get the best possible start in life. The Act stresses the importance of young children receiving nurturing interaction with their parents and other caregivers, good health care and nutrition, and the stimulating learning opportunities they need in order to be ready for school. Research has shown that the human brain continues to grow and take shape in response to its environment for some years after birth; a child's earliest experiences lay the foundation for school readiness at age five, an important milestone that in turn has significant implications for his or her later development. Recognizing the enormous potential benefit of early investments in children's well being, the Act aims to make the research on early child development more widely understood by parents and the general public and to use it as a cornerstone for more effective local and statewide policies and programs. The Act also works to protect young children from exposure to harmful substances like tobacco, drugs, or alcohol, and to make sure that expectant mothers have access to and know the importance of good prenatal care.

**How Prop 10 Works:** Prop 10 is funded by a tobacco tax that generates approximately \$700 million annually, allowing California for the first time to provide major non-categorical resources to helping its youngest children and their families. Newly created County Commissions in each of California's 58 counties receive 80 percent of Prop 10 funding to support the healthy development of young children in their county, based on strategic plans developed with extensive community input. The remaining 20 percent goes to the State Commission, located in Sacramento, for purposes described in detail below.

**Role of the California Children and Families Commission (State Commission) in Supporting the County Commissions**

Recognizing that the actual work with young children is at the local level and that local communities best understand their own specific needs, Prop 10 directs the vast majority of funding to the County Commissions and gives them a great deal of discretion in using it. Prop 10 funding is purposely non-categorical and flexible. Ideally, County Commissions can use the funds strategically-- complementing existing funds to fill resource gaps and create new crosscutting projects that bring together resources from different programs and parts of the community to serve young children in a new and more effective way.

In order to produce the systemic changes in knowledge, practices, and organizational structures that will lead to measurable improvements in the numbers of children healthy and ready for school, however, the Act recognizes that County Commissions must confront a number of challenges and factors that are outside the scope of county public systems. Among these are state and federal policies that constrain effective local action, inadequate support for training, families who are not in contact with public systems for a variety of reasons, and many others.

To address these issues, statewide systemic support is needed. Accordingly, the Act established the State Commission to provide statewide leadership and serve as the statewide coordinator for Prop 10 activities. With the well-being of young Californians from before birth to five years of age its sole charge, the Commission has the ability to look across programs and agencies at both the state and local level to find and address key leverage points for improvement. It serves as advocate, policy leader, public educator, and funder of a range of capacity-building and demonstration projects and research and evaluation efforts that will support County Commissions and local agencies across the state in improving life for young children in their communities.

### **The State Commission's Action Plan: Objectives and Priorities**

Prop 10 is about ensuring that all young children in California are provided with the best opportunities for physical, emotional, cognitive, and social development by the time they get to school. As the framework on *Attachment A* shows, a systemic approach to healthy child development places the child and family at the center and works to integrate health care, child development, and family support around them, honoring the principle of the family as the child's first teacher, provider, and procurer of services. While fundamental needs for nurturing and development are basically the same for all children, an effective systemic approach to the State Commission's overarching goal of "school readiness" must recognize and address the complex, interrelated, and individual developmental needs of California children and needs of families who are diverse in every way: economically, ethnically, linguistically, and in how and why they use (or don't use) publicly funded or regulated services.

In light of the challenges posed by the current fragmented system, the State Commission recognizes the need to ask hard questions and to build on research to create effective solutions. For example, a commitment to placing the family at the center leads naturally to the notion of family support as a key strategy to consider programs and policies that strengthen the family and help parents support their children's development. But research shows that a multi-pronged approach is needed to both increase the awareness for early childhood development and to improve school readiness. To do that, family resource centers, child care centers/homes, home visitation programs, and the health community must integrate and combine their knowledge base, skills, and other capacities that lead to richer, more socially and intellectually stimulating environments and experiences for children. Conversely, efforts that focus solely on current systems of day care and child development are likely to fall short. The data tell us that 62 percent of preschool age children have two working parents; 70 percent receive some or most of their care outside the home by the time they are age five. Of those children fewer than one third are in licensed care. The others are cared for by friends and relatives, leaving a very large

number of children unreached and unaffected by changes in the publicly funded child care system.

This crucial issue and others like it show the need for a research-based, multi-pronged, strategic approach that reaches all families. The "CCFC Action Plan" chart on Attachment B places the State Commission's activities in the context of such an approach. The key to systemic change is to empower the community by increasing the public's knowledge of the critical nature of a positive and healthy environment and learning experiences for California's youngest children. Increased education of the public will result in the advocacy and support needed for policy and practice changes. Policymakers will also be better informed, and willing to make policy and structural changes to enable the best results for young children. Those changes include removing barriers and fostering innovation to improve access to quality programs and services for families, as well as building family and community capacity to nurture young children. The role of the State Commission in providing research and evaluating for results and continuous quality improvement will achieve long-term improved results for children and their families.

To accomplish the systemic change envisioned by Prop 10, the State Commission will concentrate its efforts and funding in five areas. The State Commission's Objectives and Priorities that have been proposed to date are listed under each area. Many objectives and priorities are still under development and will be considered for inclusion at a later date or in a future year. These five areas are the concurrent and sequential building blocks to realize the mission and goals of the State Commission: I) Changing Public Awareness: Public Education and Media Outreach; II) Improving Quality and Accessibility of Programs: Statewide Capacity and Infrastructure Development; III) Improving the Quality and Accessibility of Programs: Innovative Approaches/Partnerships and Demonstrations/Pilot Programs; IV) Evaluating for Results: Research and Evaluation; and V) Improving Public Policy: Policy Development and Advocacy.

### **Objectives and Priorities for each Building Block**

#### **I. Changing Public Awareness: Public Education and Media Outreach**

To create an informed climate for change, all Californians, whether in contact with our current child-serving systems or not, need to understand the importance of early child development: to know what young children need, how to provide it, and why it matters. To educate the public on these issues the State Commission will fund broad media and public education campaigns such as its initial billboard and television campaigns ("You are your child's first teacher"; "Please don't smoke in my world"); a pilot test of the Kit for New Parents; a parent's guide; as well as more specifically targeted messages to prevent parental use of tobacco, alcohol, and other drugs, what to look for when shopping for child care, and others. Public education and outreach are important not only in reaching families who do not use public services, but also providers, policymakers, and the public at large.

### **Objectives and Priorities:**

- A. Support development and dissemination of Kit for New Parents (\$700,000.00 approved to fund pilot phase of program, including evaluation).
- B. Develop and maintain public education/mass media campaigns that raise the awareness of, among other things, child development (good parenting, literacy development, child care, etc.), maternal and child health (nutrition, breastfeeding, oral health, lead poisoning, etc.), the importance of school readiness, and the devastating effects of tobacco use by pregnant women and second hand smoke exposure for young children.
- C. Develop proposal for possible community-based organization (CBO) outreach campaign, including regional strategies for rural counties.

[NOTE: These objectives and priorities will be procured through media and public relations contracts. They envision the State Commission utilizing its media funds to provide County Commissions with media and public relations services on their behalf. This will ensure consistent messages and reduce the potential for overlapping expenditures, thus freeing up more funds locally for direct services.]

## **II. Improving Quality and Accessibility of Programs: Statewide Capacity and Infrastructure Development**

In order to provide the most effective services for young children, providers and caregivers need to learn and practice new approaches. This in turn needs to be enabled by training and supported by appropriate organizational structures, standards, and incentives. The State Commission is interested in building the necessary statewide infrastructure to support these changes locally. To do this, the Commission will seek to fund projects that have (or have the potential for) statewide impact or use.

### **Objectives and Priorities:**

- A. Support Development of Standards, Curricula and Educational Materials
  - 1. Support development and dissemination of program standards and training curricula for family resource centers, home visitation programs, and other integrated outreach and service delivery/support programs, including standards to promote optimal child development, parent education, and school readiness.
  - 2. Support the development and dissemination of developmentally appropriate, culturally and linguistically appropriate and inclusive

training materials and curricula for all child care providers, including unlicensed providers.

3. Develop parent education resources, including family literacy materials, Kit for New Parents, and outreach materials.

#### B. Provide Training, Training Materials, and Technical Assistance

1. Develop and provide multidisciplinary training for practitioners that links health and wellness, child care and early education, and parent education and support services, including, where appropriate, home visitation, family coordinated services and supports, and community and family capacity building.
2. Ensure ongoing in-service training and career development opportunities for child care providers (including unlicensed providers) and preschool teachers that promote career education and development and staff retention.
3. Develop and provide developmentally appropriate, culturally and linguistically appropriate and inclusive training curricula for all child care providers and caregivers. Address training gaps, for example, parent education and involvement; prevention of abuse and neglect and care of abused or neglected children; children with special needs; family literacy; coordinated services/interdisciplinary service delivery; infant/toddler issues; bonding and attachment; child development and school readiness; training for administrators.
4. Develop physician, nurse practitioner and other provider training programs for patient education and direct referral of pregnant women to smoking cessation programs.
5. Continue to provide support and technical assistance to County Commissions, including assistance in developing, updating, refining, and implementing of their strategic plans.

#### C. Provide Funding for Facilities and Site Improvement

1. Provide funding for child care facilities, especially those located on school sites, and/or are coordinated with family resource centers.

#### D. Projects Previously Approved by the Commission for Operation in 2000/01

1. Ensure the availability of safe and healthy child care facilities and family child care homes (\$3.0 million approved for safety initiatives 1/2000).
2. Expand opportunities for family literacy and pre-literacy programs for young children (\$1.1 million approved 1/2000).
3. Expand the number of accredited child care centers and family child care homes serving children in low performing school attendance areas (\$2.0 million approved for centers 1/2000 and \$3.0 million approved for family child care homes).
4. Expand current pre service training programs to promote the availability of licensed child care providers, particularly in underserved areas and for underserved populations (\$5 million approved 1/2000).
5. Extend the California Reading and Literature Project to child care providers (\$5.0 million approved 1/2000).
6. Fund additional mobile labs for the State Library Families for Literacy Mobile Learning Labs (\$2.1 million approved 1/2000).

### **III. Improving the Quality and Accessibility of Programs: Innovative Approaches/Partnerships and Demonstrations/Pilot Programs**

Policy makers, County Commissions and providers need working models of new and better approaches for young children, in particular, approaches that integrate several systems of service delivery. In conjunction with County Commissions, the State Commission will seek to fund projects that generate valuable innovative examples and experiments for study and potential replication, at both the state and local levels.

#### **Objectives and Priorities:**

- A. In conjunction with community health clinics, community based organizations, and child care programs and referral services, fund demonstration programs that will expand families' access to information, counseling and services in such areas as: prenatal care; child care, child health, nutrition and dental programs; and family support services. The demonstration programs should foster linkages among community resources, including child care, schools, and family resource centers and will support counties that represent the geographic, linguistic, and cultural diversity in the state. At least one program will target agricultural mobile populations in the central valley region, and at least one program will serve Northern California rural counties on a regional basis.

B. Offer Enhanced Professional Compensation

1. Provide matching funds to County Commissions for efforts to link and reward training and compensation (\$1.0 million approved for research and pilots 1/2000).

C. Offer matching funds to County Commissions for programs that provide prenatal and perinatal alcohol, tobacco and other drug assessment, prevention and cessation efforts that are linked to community based support services.

D. Support programs that increase the percentage of children who are fully immunized, e.g., the establishment of a statewide immunization registry.

E. Expand the availability of “early intervention/inclusion specialists” in child care settings for families with children with special needs.

**IV. Evaluating for Results: Research and Evaluation**

While Proposition 10 as a whole is built on a strong foundation of existing research on early childhood development, many gaps remain in our understanding of how current systems and programs interact and how families and children are affected by them. New initiatives launched under Prop 10, whether in public education, policy, or changes in local practices and programs, must be evaluated closely and the results widely communicated so that policymakers, providers, and families can learn from them. The State Commission will fund research and evaluation projects that fill in the gaps in our knowledge and help to improve programs and achieve positive results.

**Objectives and Priorities:**

A. Based on the adopted “Results” document, develop a comprehensive set of data collection tools and indicators for County Commissions to use in gauging their progress toward achieving outcomes and meeting their annual reporting requirements.

B. Procure a survey and analysis of policy makers and the public of their opinions and knowledge of parenting, early childhood development and school readiness in order to guide our public education efforts and policy development.

C. Conduct an analysis of parent education, consumer education, and family support providers, materials and programs.

D. In conjunction with County Commissions, support development and evaluation of demonstration programs for achieving Prop 10 results.

- E. Support development and dissemination of information on research based best and promising practices and strategies designed to address the objectives of the Act.

F. Projects Previously Approved by the Commission for Operation in 2000/01

1. Conduct statewide household survey of health care and developmental needs of young children (\$2.0 million approved 1/2000).
2. Analyze barriers to child care for children with special needs and develop policy recommendations to improve access (\$0.7 million approved 1/2000).
3. Analyze the issue of retention and compensation of child care providers and develop an action plan (\$1.0 million approved 1/2000).

**V. Improving Public Policy: Policy Development and Advocacy**

The State Commission works collaboratively with other existing state agencies to develop more effective policies for young children and to better coordinate existing state resources and programs that serve them. The State Commission also advocates in the State Legislature and elsewhere for the adoption of more effective policies. Where appropriate, the State Commission may allocate Proposition 10 funds to other state agencies to establish, expand, or improve programs that are critical to young children's success.

A. Projects Previously Approved by the Commission for Operation in 2000/01

1. Support programs that help families to improve health outcomes and school readiness for children with asthma (\$6.1 million approved 1/2000).
2. Promote mental health and family support for at-risk families with children under age three (\$3.6 million approved 1/2000).
3. Expand opportunities to link child care programs with public health systems and to support healthy families (\$4.0 million approved 1/2000).

**Selection of Projects to be Funded**

The State Commission intends to procure these various projects through a competitive process beginning in late summer. Notices of our Requests for Proposals will be advertised on our web page and sent to interested parties currently on our mailing lists.

These Objectives and Priorities will be reviewed at least annually to ensure that the Commission is responding to and addressing current needs and issues. **It is important to note that not all of the objectives and priorities may be funded in a given funding cycle, based on the assessment of priorities and available State Commission resources.**

To guide its work, the CFCC has considered the following Guiding Principles. These principles are intended to be overarching statements of values that guide all Commission activities and responsibilities.

### **California Children and Families Commission (CCFC) Guiding Principles**

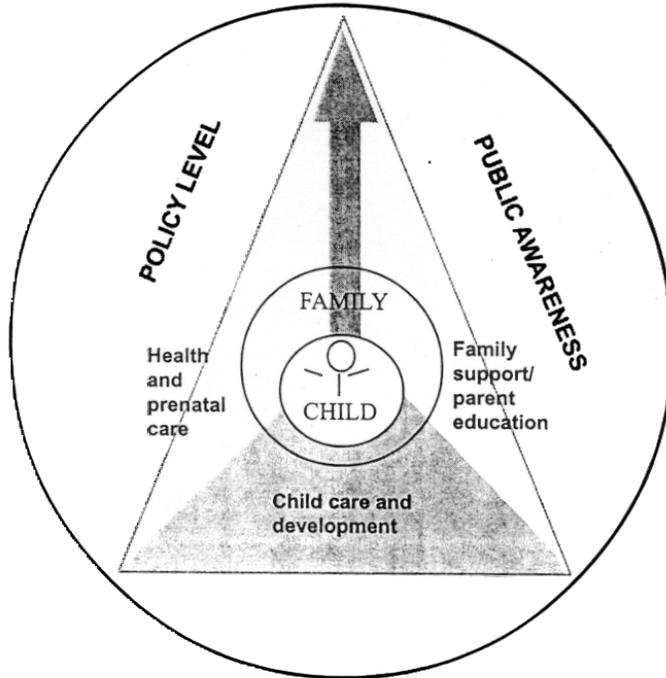
The overarching goal of the CCFC is to support and promote children's healthy development and school readiness. In doing so, the Commission intends to incorporate the following Guiding Principles in all of its activities:

1. Support families as children's primary caregivers and first teachers.
2. Respond to the voices and views of parents, caregivers, children and our partners in County Commissions.
3. Ensure that families from all of California's culturally, linguistically, and geographically diverse populations, including those with special needs, can connect to a system of services that is easy to access, use, and understand.
4. Maximize the use of all available local, state, federal, and private resources to target and improve services for young children and their families.
5. Incorporate the highest quality standards for programs; utilize research to support promising and best practices.
6. Build on the foundation of existing expertise and capacity and work to increase it.
7. Provide a laboratory for exploring promising practices and a forum for exchanging information about practices that could be effective statewide.
8. Focus on results, using results-based assessment and evaluation of local and state programs and strategies.
9. Promote policy enhancement and system changes that will support the healthy development and school readiness of all California children.
10. Promote collaboration and partnerships across all family support services systems that will enhance families' ability to access those systems at any one point for all needed services.



**A Systems Approach to Healthy Child Development and School Readiness**

**SCHOOL READINESS**  
(social, emotional, physical, cognitive)



## CCFC ACTION PLAN

### Changing Public Awareness: Public Education & Media Outreach

parents are educated about the importance of providing the right environment and experiences for their kids, know how to do it themselves, and what to ask of others who care for their kids

they know what changes (policy, practice, etc.) to advocate for at all levels

parents require that health and child care providers become trained to the highest standards

policymakers are well-informed on the issues

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#### State Commission Activities:

public education and media outreach, policy advocacy



### Improving Public Policy: Policy Development & Advocacy

Policymakers make the structural/ policy changes needed to enable the best results for young children

#### Evaluating for Results: Research & Evaluation

studying how well things are working and continually feeding the information back to providers, policymakers, and the public leads to continuous improvement in programs and private behavior

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#### State Commission Activities:

program research and evaluation, policy research, policy development

### Improving Quality and Accessibility of Programs: Statewide Capacity and Infrastructure Development

#### Improving the Quality and Accessibility of Programs: Innovative Approaches/ Partnerships and Demonstrations/ Pilot Programs

an integrated and accessible system with high program standards, highly trained and adequately compensated staff, efficient information systems, and excellent facilities empowers families and providers to do their best work for young children and to continually improve on it

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#### State Commission Activities:

- A.** support statewide capacity-building infrastructure:
  - training
  - TA
  - standards/curriculum/ materials
  - facilities
  - compensation
  - interagency collaboration
  - information systems and information technology
  - results/ indicators/ data collection and reporting
- B.** work with County Commissions to support/ improve local delivery systems through
  - demonstration/ pilot programs
  - matching/incentive grants
  - jump-starting promising practices and models of collaboration
  - supporting programs with potential statewide impact

### Improved School Readiness For Children

Children receive the health care, nutrition, and preventative services they need prenatally and in the early years to stay healthy and to thrive, physically and mentally, into adulthood.

Children come to kindergarten ready to succeed, because they have had nurturing, stimulating, developmentally appropriate care and education as infants, toddlers, and preschoolers, whether at home or in child care and development settings.

Families who have the knowledge and resources they need to nurture their children's physical, intellectual, social, and emotional development; parents who help their children learn to express themselves verbally, to get along well with others, to carry out responsibilities, and to solve problems.

Spending Plan - FY00/01 Through FY02/03

PROGRAM/PROJECT	FY00/01	FY01/02	FY02/03
	PROPOSED EXP	PROPOSED EXP	PROPOSED EXP
<b>A. MASS MEDIA:</b>			
Approved:			
1. Media	\$15,650,000	\$30,000,000	\$30,000,000
2. Public Relations	\$4,700,000	\$12,000,000	\$12,000,000
TOTAL	\$20,350,000	\$42,000,000	\$42,000,000
<b>B. EDUCATION</b>			
Approved:			
1. Early Steps to Reading Success	\$5,000,000		
2. Safe from the Start	\$195,000		
3. Assess, Fund & Evaluate Trng Pgms	\$3,650,000		
4. LLABS - Library Mobile Units	\$2,100,000		
5. Families for Literacy	\$1,100,000		
6. Planning Funds to counties			
7. Other exp - conferences, printing, etc			
8. Parents' Guide	\$1,500,000	\$1,500,000	\$1,500,000
9. Diversity Retreat	\$6,000		
10. Statewide Conference	\$153,661		
11. TA - Strategic Plan Regional Trng	\$146,192		
12. Master Plan Consultant	\$300,000		
Proposed:			
14. Kit for New Parents	\$5,000,000	\$8,000,000	\$8,000,000
15. Tech Asst to Counties	\$2,000,000	\$3,000,000	\$3,000,000
16. Standards, training - coord svcs	\$2,000,000	\$5,000,000	\$5,000,000
17. Standards, training - child dev	\$0	\$5,000,000	\$5,000,000
18. Tobacco Cessation - training	\$200,000	\$400,000	\$0
TOTAL	\$23,350,853	\$22,900,000	\$22,500,000
<b>C. CHILD CARE</b>			
Approved:			
1. Accreditation	\$2,000,000	\$4,000,000	\$2,000,000
2. Health Linkages	\$2,667,238	\$849,256	
3. Safety Initiative (Pending)	\$3,000,000		
Proposed:			
4. Match Grants to Counties - Retention	\$5,500,000	\$15,000,000	\$15,000,000
TOTAL	\$13,167,238	\$19,849,256	\$17,000,000
<b>D. RESEARCH &amp; DEVELOPMENT</b>			
Approved:			
1. WestEd - Inclusion Research	\$700,000		
2. Evaluation of Retention Incentives	\$1,000,000		
3. CHIS - Health Survey	\$2,000,000		
4. Indicators, data collection	\$500,000	\$7,500,000	\$10,000,000
5. Research services	\$98,500	\$124,400	
Proposed:			
6. Evaluating parent education programs	\$500,000	\$1,500,000	\$1,000,000
7. Public opinion surveys	\$1,000,000		
8. Evaluation of Retention Matching Funds	\$500,000	\$1,500,000	\$1,500,000
9. Research supporting Master Plan	\$5,000,000		
TOTAL	\$11,298,500	\$10,624,400	\$12,500,000
<b>E. UNALLOCATED</b>			
Approved:			
1. Asthma	\$2,114,000	\$3,986,000	
2. \$200K Minimum Fund Level	\$596,694	\$600,000	\$600,000
3. Planning Grant - Northern Region	\$25,000		
4. Planning Grant - Central Valley Region	\$49,350		
5. Tobacco Cessation - Helpline	\$500,000	\$1,000,000	\$1,000,000
6. Infant Mental Health	\$1,489,474	\$1,806,049	\$304,478
7. Misc	\$19,500		
8. County Administration Augmentation	\$2,502,883	\$2,500,000	\$2,500,000
Proposed:			
9. Immunization State Registry		\$3,000,000	\$3,000,000
10. Inclusion/early interv specialists		\$6,000,000	\$6,000,000
11. Rural County Travel Funds	\$98,475	\$196,950	
TOTAL	\$7,395,376	\$19,088,999	\$13,404,478
<b>E. ADMINISTRATION</b>			
TOTAL	\$4,603,695	\$4,785,000	\$4,981,250
<b>GRAND TOTAL</b>	<b>\$80,165,662</b>	<b>\$119,247,655</b>	<b>\$112,385,728</b>